



**WORLD DUTY FREE S.P.A.**

**HALF YEAR REPORT AT JUNE 30,  
2015**

*(Translation from the Italian original which remains the definitive version)*

## Boards and Officers

### Board of Directors

Chairman	Gianmario Tondato da Ruos <sup>1</sup>
CEO	Eugenio Miguel Andrades Yunta <sup>3,E</sup>
Directors	Gilberto Benetton <sup>2</sup>
	Alberto De Vecchi <sup>2</sup>
	Gianni Mion <sup>1</sup>
	Paolo Roverato <sup>1,6,9</sup>
	Carla Cico <sup>2,5,10</sup>
	Laura Cioli <sup>2,4,8,11,L</sup>
	Lynda Christine Tyler-Cagni <sup>2,7,11</sup>

### Board of Statutory Auditors

Chairman	Marco Giuseppe Maria Rigotti <sup>12</sup>
Standing auditors	Massimo Catullo <sup>12</sup>
	Patrizia Paleologo Oriundi <sup>12</sup>
Alternate auditors	Antonella Campus <sup>12</sup>
	Cinzia Cravagna <sup>12</sup>

**Independent auditors** KPMG S.p.A.<sup>13</sup>

<sup>1</sup> Appointed upon the incorporation of the company on March 27, 2013; in office until the shareholders' meeting approving the financial statements as of and for the year ending December 31, 2015.

<sup>2</sup> Appointed by the ordinary shareholders' meeting held on July 18, 2013 and took office starting September 16, 2013 and until the shareholders' meeting approving the financial statements as of and for the year ending December 31, 2015.

<sup>3</sup> Appointed by the ordinary shareholders' meeting held on May 14, 2015 and in office until the shareholders' meeting approving the financial statements as of and for the year ending December 31, 2015; appointed as CEO at the Board of Directors meeting of May 14, 2015.

<sup>4</sup> Independent non-executive director, chairman of the Internal Control and Corporate Governance Committee.

<sup>5</sup> Independent non-executive director, member of the Internal Control and Corporate Governance Committee.

<sup>6</sup> Non-executive director, member of the Internal Control and Corporate Governance Committee.

<sup>7</sup> Independent non-executive director, chairman of the Human Resources Committee.

<sup>8</sup> Independent non-executive director, member of the Human Resources Committee.

<sup>9</sup> Non-executive director, member of the Human Resources Committee.

<sup>10</sup> Independent non-executive director, chairman of the Related Parties Operations Committee.

<sup>11</sup> Independent non-executive director, member of the Related Parties Operations Committee.

<sup>12</sup> Independent auditor, appointed upon the incorporation of the company on March 27, 2013, in office until the shareholders' meeting approving the financial statements as of and for the year ending December 31, 2015.

<sup>13</sup> Appointed by shareholders' meeting held on July 18, 2013 for the financial years from 2013 to 2021.

<sup>E</sup> Executive Director.

<sup>L</sup> Lead Independent Director.

# Contents

## 1. Directors' report

### Definitions

## 1.1 The World Duty Free Group

## 1.2 Group performance

### 1.2.1 Highlights

### 1.2.2 Business performance

### 1.2.3 Financial position

## 1.3 Business segments

## 1.4 Performance in the second quarter of 2015

## 1.5 Outlook

## 1.6 Other information

### 1.6.1 Significant events in the first half of 2015

### 1.6.2 Events after June 30, 2015

### 1.6.3 Related party transactions

### 1.6.4 Main risks and uncertainties for the remaining six months of the year

## 2. Condensed interim consolidated financial statements as of and for the six months ended June 30, 2015

### 2.1 Statement of financial position

### 2.2 Income statement

### 2.3 Statement of comprehensive income

### 2.4 Statement of changes in equity

### 2.5 Statement of cash flows

### 2.6 Notes to the condensed interim consolidated financial statements

## Independent auditors' report

## 1. Directors' report

### Definitions

<b>GROSS MARGIN</b>	Revenue less cost of supplies and goods
<b>EBIT</b>	Operating profit
<b>EBITDA</b>	EBIT adding back the accrual to the provision for risk and charges, restructuring costs, linearization of fixed concession fees and depreciation, amortization and impairment losses on property, plant and equipment and intangible assets
<b>ADJUSTED EBITDA</b>	EBITDA plus the recovery of annual concession fees paid in advance to AENA
<b>ADJUSTED RENTS</b>	Contractual concession fees minus the recovery of concession fees paid in advance to AENA
<b>WORKING CAPITAL</b>	Inventories plus trade receivables, other assets and income tax assets, less trade payable (current portion), other liabilities, income tax liabilities, employee benefits (current portion) and provisions for risk and charges (current portion)
<b>CASH FLOW FROM OPERATIONS</b>	Adjusted EBITDA plus change in working capital plus change in non-current non-financial assets and liabilities and other non-cash items
<b>NET CASH FLOW FROM OPERATIONS</b>	Cash flow from operations less net interest and taxes paid
<b>CAPEX</b>	Capital expenditure for Property, plants and equipment
<b>FREE OPERATING CASH FLOW (FOCF)</b>	Net cash flow from operations less capex paid, plus/minus net investments proceeds/paid
<b>PROFIT / LOSS FOR THE PERIOD</b>	Profit / loss for the period
<b>NET FINANCIAL POSITION (NFP)</b>	Bank loans and borrowings and other financial liabilities current and non-current minus cash & cash equivalents and non-current financial assets. Should the NFP be negative, and it can be also be referred as net debt
<b>NET INVESTED CAPITAL</b>	Non-current assets plus working capital plus other non-current non-financial assets and liabilities plus assets held for sale
<b>EARNINGS PER SHARE</b>	Profit or loss for the period attributable to the owners of the parent divided by the average number of outstanding shares
<b>CHANGE AT CONSTANT EXCHANGE RATES</b>	The variation that would have been reported had the comparative figures of consolidated companies with functional currencies other than Euro been converted at the same exchange rates of the current period
<b>COMPARABLE GROWTH</b>	Revenue generated only by those stores which have been up and running for periods reported with the same offer

Some of the indicators reported above are considered, according to the CESR recommendation 05-178b, alternative financial measures. The alternative financial measures are not defined by the international financial reporting standards (IFRS) used to draft the condensed interim consolidated financial statements as of and for the six-month period ended June 30, 2015. As such, since not all companies calculate these measures in a consistent manner, the criteria applied by the WDF Group may not be consistent with similar measures used by other groups and therefore not comparable. The WDF Group believes that such indicators represent another important parameter for the evaluation of its performance, as they allow the group's financial position and results of operation to be monitored in greater detail. Such measures are used internally to measure and monitor the profitability, the performance and the financial position of the group.

Some figures may have been rounded to the nearest million. Changes and ratios have been calculated using figures in thousands and not the figures rounded to the nearest million as shown.

## 1.1 The World Duty Free Group

### Operations

World Duty Free S.p.A. (WDF S.p.A.), listed on Milan Stock Exchange, is the parent of World Duty Free Group (“WDFG” or the “Group”), one of the leading operators worldwide in the airport travel retail sector.

The Group operates duty free and duty paid stores, mainly located in airports, through a partnership concession model.

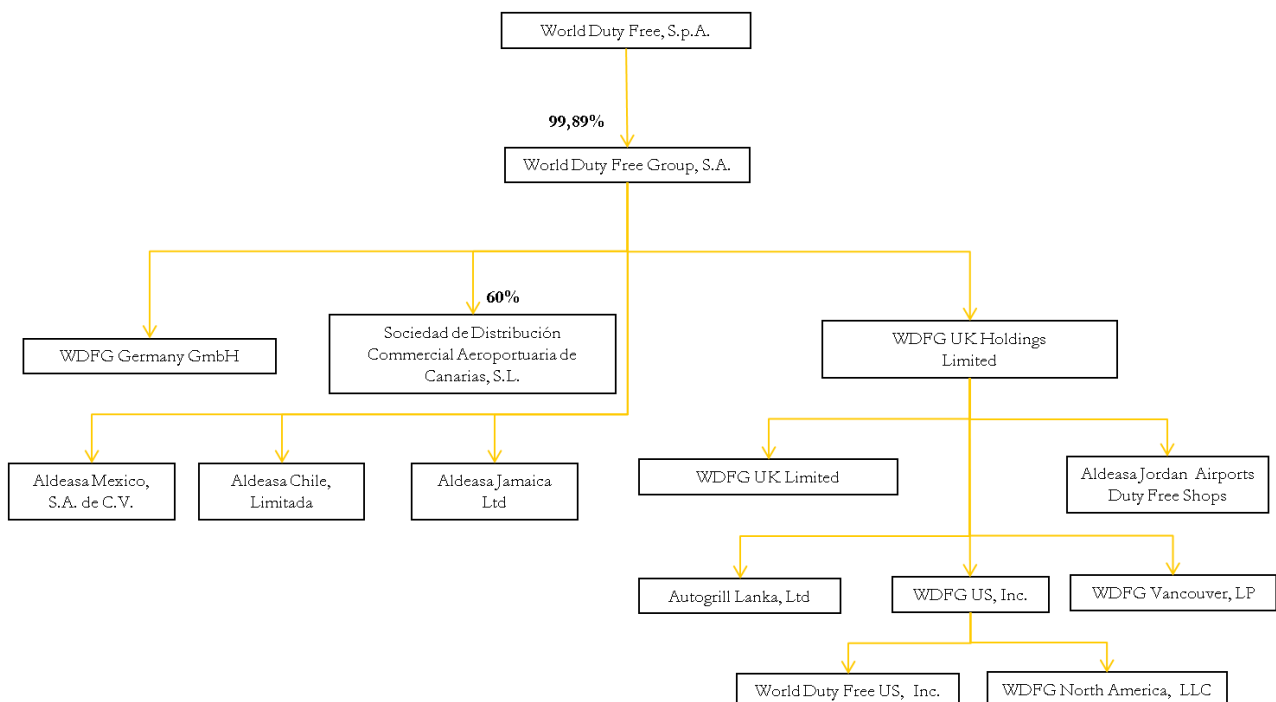
Under the duty free regime, goods sold are exempt from import taxes, customs and other taxes while under the duty paid regime custom duties, import taxes and other taxes are applied to the goods sold. As regards the operations in the European Union, in accordance with Directive 91/680/CEE of December 16, 1991 (superseded by Directive 2006/112/CEE) the duty paid regime applies if the passenger’s final destination is domestic of a European Union member state, while the duty free regime applies if the passenger’s final destination is outside of the European Union.

Today’s World Duty Free Group was formed in 2011 when World Duty Free and Aldeasa combined to form a new force in travel retail. The two businesses were already considered among the world’s leading retailers in the market and had extensive experience in the airport tax and duty free retail industry. Between 2013 and in the first half of 2015, the Group acquired the retail division of HMSHost Corporation (a subsidiary of Autogrill S.p.A.) in the US, increasing notably the Group’s footprint.

World Duty Free Group is present in **108 locations** in **20 countries** across four continents. The airports in which the Group operates handle more than **one billion passengers every year**. This has permitted the company to very quickly adapt to and understand the tastes both of local and international consumers. The WDFG operates more than **560 stores** at June 30, 2015.

### Simplified Group structure<sup>1</sup>

The main group companies in terms of revenue are reported below:



<sup>1</sup> Where not otherwise specified, all companies are wholly owned.

## 1.2 Group performance

### 1.2.1 Highlights

<i>in millions of Euro</i>	1st Half 2015	1st Half 2014	change	change at constant exchange rates
Revenue	1,294.9	1,046.9	23.7%	12.9%
Adjusted EBITDA	128.2	121.0	6.0%	(3.0%)
Adjusted EBITDA margin	9.9%	11.6%		
EBIT	(28.8)	58.7	n.a.	n.a.
EBIT margin	(2.2%)	5.6%		
Profit / (loss) for the period	(52.8)	28.0	n.a.	n.a.
% of revenue	(4.1%)	2.7%		
Free Operating Cash Flow	86.5	75.7	14.2%	
CAPEX	35.3	35.4	(0.3%)	
% of revenue	2.7%	3.4%		

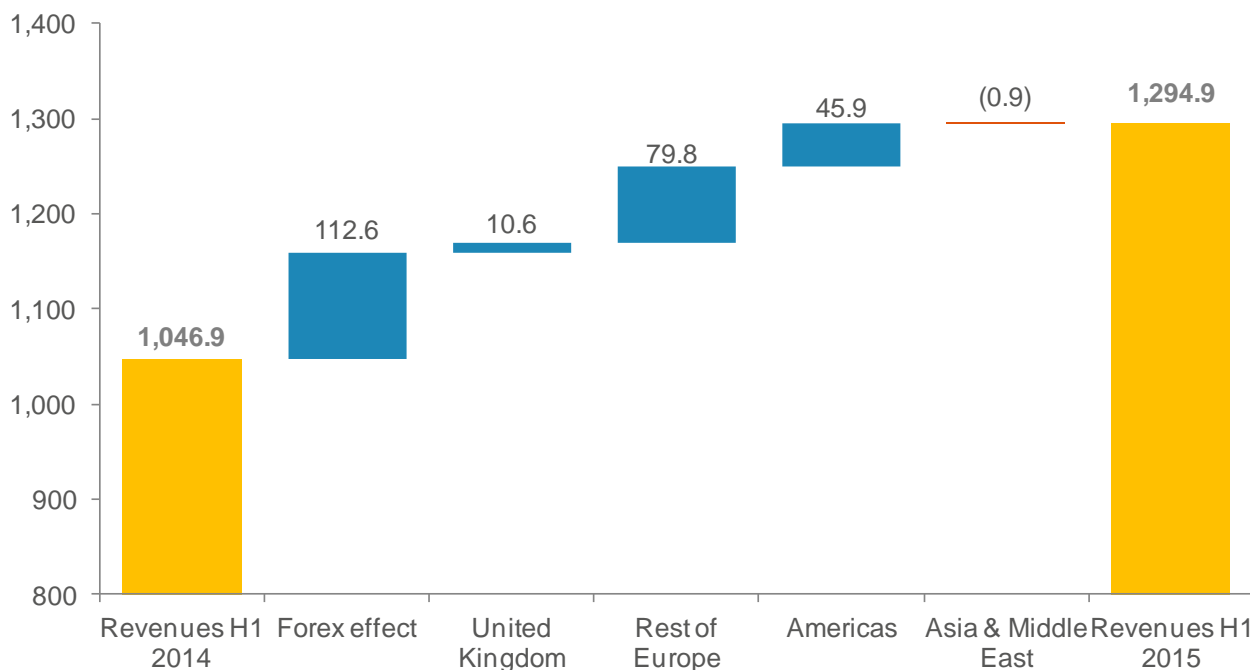
<i>in millions of Euro</i>	June 30, 2015	December 31, 2014	change
Net invested capital	1,398.8	1,455.7	(3.9%)
Net financial position	936.6	969.5	(3.4%)

### 1.2.2 Business performance

<b>(€m)</b>	<b>1st Half</b>				<b>Change</b>	
	<b>2015</b>	<b>% of Revenue</b>	<b>2014</b>	<b>% of Revenue</b>	<b>2015</b>	<b>constant exchange rates</b>
Revenue	1,294.9	100.0%	1,046.9	100.0%	23.7%	12.9%
Other operating income	17.3	1.3%	14.3	1.4%	21.0%	14.7%
<b>TOTAL REVENUE AND OTHER OPERATING INCOME</b>	<b>1,312.2</b>	<b>101.3%</b>	<b>1,061.2</b>	<b>101.4%</b>	<b>23.7%</b>	<b>13.0%</b>
Supplies and goods	(530.2)	(40.9%)	(426.2)	(40.7%)	24.4%	14.1%
Personnel expense	(162.4)	(12.5%)	(126.3)	(12.1%)	28.6%	17.4%
Contractual concession fees	(416.5)	(32.2%)	(326.6)	(31.2%)	27.5%	17.2%
Other operating expense	(93.6)	(7.2%)	(75.8)	(7.2%)	23.5%	9.6%
<b>EBITDA</b>	<b>109.5</b>	<b>8.5%</b>	<b>106.3</b>	<b>10.2%</b>	<b>3.0%</b>	<b>(7.2%)</b>
Provisions for risk and charges, net of releases	(17.0)	(1.3%)	-	0.0%	n.a.	n.a.
Restructuring costs	(10.8)	(0.8%)	-	0.0%	n.a.	n.a.
Linearization of concession fees	(39.9)	(3.1%)	-	0.0%	n.a.	n.a.
Depreciation, amortization and impairment losses	(70.6)	(5.5%)	(47.6)	(4.5%)	48.3%	38.9%
<b>EBIT</b>	<b>(28.8)</b>	<b>(2.2%)</b>	<b>58.7</b>	<b>5.6%</b>	<b>n.a.</b>	<b>n.a.</b>
Net financial expense	(9.0)	(0.7%)	(20.6)	(2.0%)	(56.3%)	(58.7%)
Other financial results	-	0.0%	0.1	0.0%	(100.0%)	(100.0%)
<b>Pre tax profit / (loss)</b>	<b>(37.8)</b>	<b>(2.9%)</b>	<b>38.2</b>	<b>3.6%</b>	<b>n.a.</b>	<b>n.a.</b>
Income tax	(15.0)	(1.2%)	(10.2)	(1.0%)	47.1%	38.2%
<b>Profit / (loss) for the period</b>	<b>(52.8)</b>	<b>(4.1%)</b>	<b>28.0</b>	<b>2.7%</b>	<b>n.a.</b>	<b>n.a.</b>
- Attributable to owners of the parent	(56.7)	(4.4%)	25.3	2.4%	n.a.	n.a.
- Attributable to non-controlling interest	3.9	0.3%	2.7	0.3%	44.4%	37.0%
<b>Adjusted EBITDA</b>	<b>128.2</b>	<b>9.9%</b>	<b>121.0</b>	<b>11.6%</b>	<b>6.0%</b>	<b>(3.0%)</b>

## Revenue

Change in revenue (in Euro million)



The Group closed the first half of 2015 with consolidated revenue of Euro 1,294.9 million, +23.7% compared to the corresponding period of the previous year's Euro 1,046.9 million. The exchange rate trends of the currencies in which WDFG operates had a positive impact on Euro revenues reported in the first half of 2015, mainly due to both GBP and USD strength versus the Euro. At constant exchange rates revenue increased by Euro 135.4 million (+12.9%) thanks also to new activities in the semester. The main changes in the scope of operations refer to:

- the new Tenerife Sur main store, which opened in April 2014;
- new Luxury stores in Spain that opened through the second half of 2014 alongside changes in Spain stores with independent contracts<sup>2</sup> from the main lots;
- Helsinki airport which commenced sales in March 2014;
- the new Eurotunnel France business that opened in April 2015;
- the expansion in Jamaica following the exit of a competitor, three new US Retail locations (namely, the Empire State Building and Atlanta and Oakland airport shops) acquired at the end of February 2015 from HMS Host.

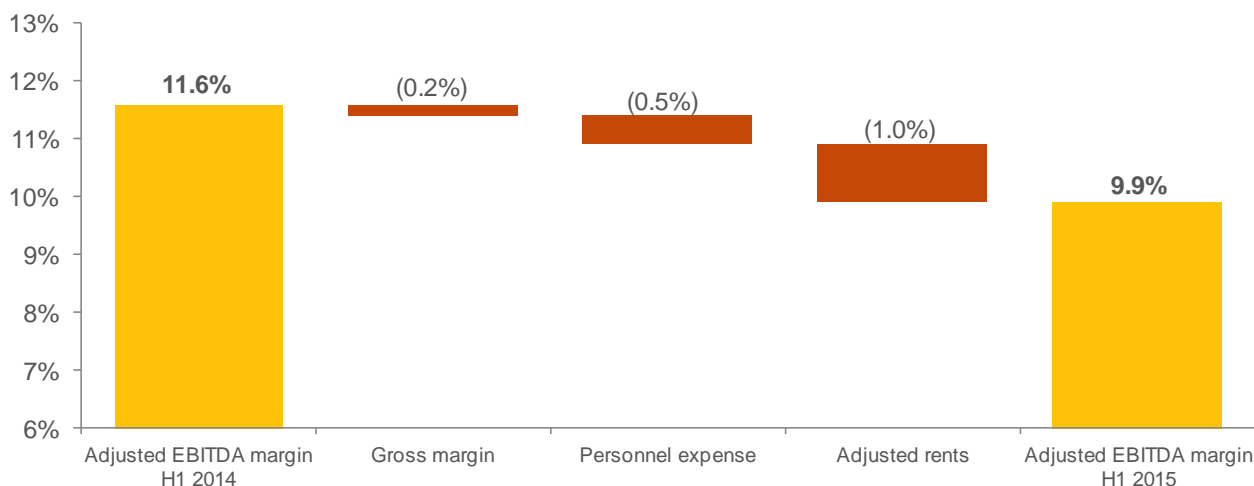
The change in the scope of operations has accounted for an increase in revenue of Euro 59.9 million at constant exchange, +5.7% compared to the performance of the Group in the first half of 2014.

Revenue related to the airport channel amounted to Euro 1,254.7 million or 96.9% of the total revenue generated in 2015 (Euro 1,024.1 million or 97.8% in the same period of 2014). The Group also supplies wholesale commercial services for different categories of customers and sales to locations outside airports amounting to Euro 40.2 million, representing 3.1% of the Group's total revenue (Euro 22.8 million in the same period of 2014). This raise during the first half of the year in non-airport sales is due to an increase of the wholesale activity in Saudi Arabia and new stores in locations outside airports (i.e. Eurotunnel France and in the Empire State Building)

<sup>2</sup>Stores that are managed based on separate agreements with AENA (not included in the main contract of Lot 1, 2 and 3).

## Adjusted Ebitda

Adjusted Ebitda was Euro 128.2 million, improving by Euro 7.2 million from Euro 121.0 million in the same period of last year. In the first half of 2015 the adjusted Ebitda margin rate was 9.9% on revenue, declining 1.7 percent points compared to 11.6% in the corresponding period of 2014. These numbers include the recovery of annual concession fees paid in advance to AENA which amounted to Euro 18.7 million in the first half of 2015, versus Euro 14.7 million in the same period of 2014.



Gross margin declined 0.2 percent points, driven by margin rate decline in the Rest Of Europe business, derived predominantly from an increase in the Wholesale business sales in this region, which have naturally lower margins.

The ratio of personnel expense on sales increased 0.5 percent points affected by the Euro 6.0 million accrual recorded in relation with the Phantom Stock Option Plan and extraordinary bonuses expected to be paid to certain managers of the Group following the expected change of control of WDF SpA; also, a further increase in the ratio of personnel on sales is connected with the opening, in June 2014, of a fifth terminal (Terminal 2) in Heathrow while serving the same passenger base.

Adjusted rents<sup>3</sup> increased 1.0 percent points, due to two main factors: firstly, rents in the Spanish Lot 1 (including Madrid) and Lot 2 (including Barcelona) are at minimum annual guaranteed levels; moreover, Heathrow rents increased when the extension of the contract was agreed in October 2014.

## Provision for risks and charges, net of releases

The first half of 2015 saw a net increase of Euro 17.0 million. The amount of 2015 is mainly due to the additional provision for the onerous contract in relation to Düsseldorf, as a result of the review of the projected results carried out in June 2015 to reflect the sales trend which is significantly lower than expectations as well as operating and management performance not being in line with projections.

<sup>3</sup> *Adjusted rents* is defined as “Contractual concession fees minus the recovery of concession fees paid in advance to AENA”. *Contractual concession fees* (item shown above EBITDA) include the part of the concession fee payable in the current year, this being the higher of the variable rent (i.e. sales multiplied by a percentage of sales) and the Minimum Annual Guarantee corresponding to that given year. On the other hand, the item *Linearization of concession fees* (element shown below EBITDA) includes the adjustment required (when applicable according to the accounting policies applied by the Group) to recognize the total amount of Concession fee expenses on a straight-line basis over the life of the concession.



### **Restructuring costs**

Costs relating to the integration and reorganization plan of the headquarters in Spain and in the UK were recorded during this period for an amount of Euro 10.8 million. Most of it (Euro 9.2 million) was connected with the exit package of employees made redundant during the period, while the rest (Euro 1.6 million) related to consultancy services for the restructuring plan.

### **Linearization of concession fees**

This item represents the adjustment made in order to recognize on a linear basis from December 1, 2014, the minimum guaranteed concession fees relating to the Spanish contracts in Lot 1 (with Madrid as main airport) and Lot 2 (with Barcelona as main airport). An accrual of Euro 39.9 million was thus recorded in the first half of 2015.

### **Depreciation, amortization and impairment losses**

In the first half of 2015, depreciation, amortization and impairment losses reached Euro 70.6 million, which is +48.3% compared to the Euro 47.6 million recorded in the same period of 2014. In the second quarter of 2015, the property, plant and equipment of the operation in Düsseldorf have been fully impaired (amounting to Euro 9.2 million), after reviewing the forecasts for the operation until the end of the contract. Excluding this effect, depreciation, amortization and impairment losses would have increased +29.9%, mainly due to the higher investments made throughout 2014.

### **Net financial costs**

Net financial costs during this period of 2015 reached Euro 9.0 million, which is lower than the Euro 11.6 million than in the same period of 2014, thanks to lower interest rates derived mainly from the new loan agreement signed in November 2014 and, to a lesser extent, to a lower average net financial position in the first half of 2015 compared to the same period of 2014.

### **Income tax**

In the first half of 2015, income tax expense was Euro 15.0 million, compared to Euro 10.2 million in the same period of 2014. The difference between the average tax rate applied during this period and that of 2014 is mainly due to the fact that in 2015 there has been no recognition of deferred tax assets in those areas where no generation of taxable profits can be reasonably expected within the timeframe of the Budget approved by the Board of Directors in January 2015.

### **Profit (loss) for the period**

In the first half of 2015, the loss was Euro 52.8 million compared to a profit of Euro 28.0 million in the same period of 2014. This was mainly driven by the provisions for restructuring costs related to the UK and Spain corporate headquarters for Euro 10.8 million, the linearization of concession fees of Euro 39.9 million and the provision for the onerous contract affecting Düsseldorf of Euro 17.0 million as a result of the review of the projected results carried out in June 2015 to reflect the sales trend which is significantly lower than expectations as well as the operating and management performance not being in line with the projections.

The loss for the period attributable to the owners of the parent was Euro 56.7 million (the profit for the period attributable to non-controlling interests was Euro 3.9 million), while it was a profit for the period of Euro 25.3 million (Euro 2.7 million attributable to non-controlling interests) in the same period of the previous year.

### **Capital expenditure**

Net capital expenditure in the first half of 2015 was Euro 35.3 million, in line with Euro 35.4 million in the same period of the previous year.

### 1.2.3 Financial position

#### Reclassified consolidated statement of financial position

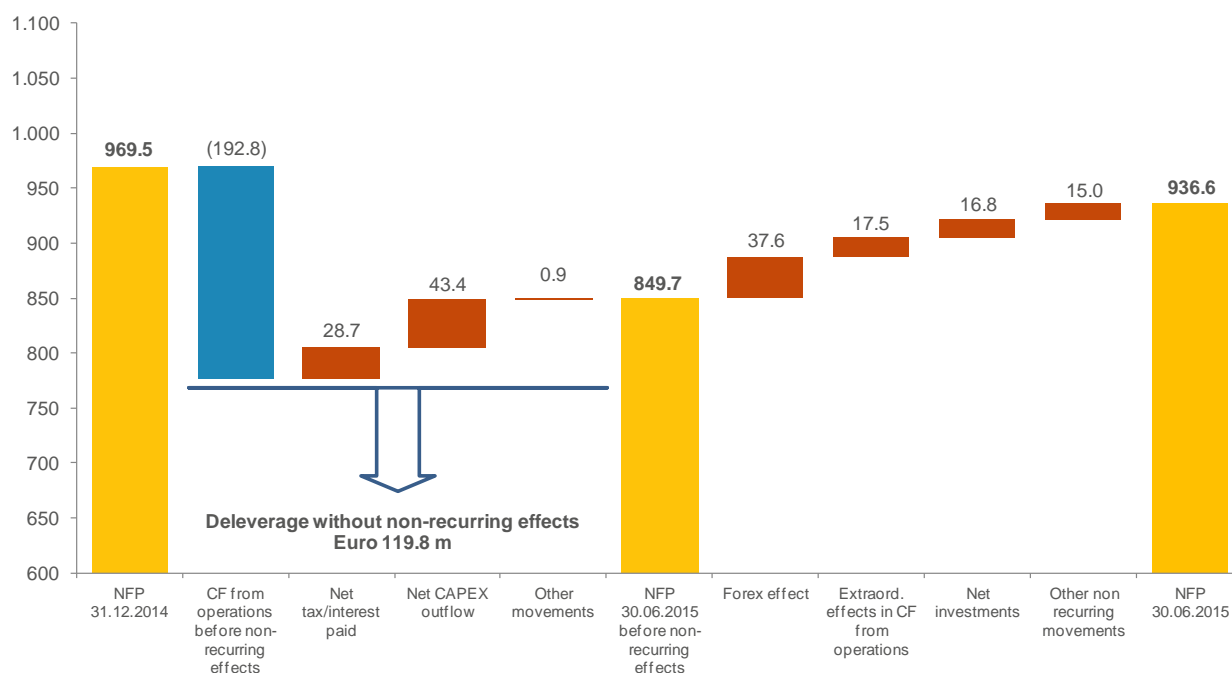
<i>in millions of Euro</i>	June 30, 2015	December 31, 2014	change
Intangible assets	1,239.0	1,186.9	52.1
Property, plant and equipment	198.3	180.0	18.3
Financial assets	33.9	35.5	(1.6)
<b>A) Non-current assets</b>	<b>1,471.2</b>	<b>1,402.4</b>	<b>68.8</b>
Inventories	210.7	185.2	25.5
Trade receivables	54.8	48.1	6.7
Other assets	76.7	62.8	13.9
Trade payables	(374.8)	(281.0)	(93.8)
Other liabilities	(120.2)	(115.0)	(5.2)
<b>B) Working capital</b>	<b>(152.8)</b>	<b>(99.9)</b>	<b>(52.9)</b>
<b>C) Invested capital, less current liabilities (A+B)</b>	<b>1,318.4</b>	<b>1,302.5</b>	<b>15.9</b>
<b>D) Other non-current non-financial assets and liabilities</b>	<b>80.4</b>	<b>153.2</b>	<b>(72.8)</b>
<b>Net invested capital (C+D)</b>	<b>1,398.8</b>	<b>1,455.7</b>	<b>(56.9)</b>
Equity attributable to owners of the parent	450.7	478.1	(27.4)
Equity attributable to non-controlling interests	11.5	8.1	3.4
<b>Equity</b>	<b>462.2</b>	<b>486.2</b>	<b>(24.0)</b>
Non-current financial liabilities	949.4	993.9	(44.5)
<b>E) Non-current net financial position</b>	<b>949.4</b>	<b>993.9</b>	<b>(44.5)</b>
Current financial liabilities	56.3	43.9	12.4
Cash and cash equivalents and other current financial assets	(69.1)	(68.3)	(0.8)
<b>F) Current net financial position</b>	<b>(12.8)</b>	<b>(24.4)</b>	<b>11.6</b>
<b>Net financial position (E+F)</b>	<b>936.6</b>	<b>969.5</b>	<b>(32.9)</b>

The net invested capital was Euro 1,398.8 million, or Euro 56.9 million lower than the amount shown as of December 31, 2014, mainly due to the change in working capital, partially offset by the increase in property, plant and equipment and the reduction in other non-current non-financial assets and liabilities.

The increase in intangible assets is strongly affected by the exchange rate trend while the change in property, plant and equipment is connected principally to investments made during the period.

The change in of other non-current and non-financial assets and liabilities is basically due to the recovery of the upfront payment made to AENA, to the recognition of the corresponding liability regarding the effect of the linearization of concession rents during this period and the non-current portion of the provision for the onerous contract affecting Düsseldorf.

*Change in net financial position (in Euro million)*



Net financial position decreased from Euro 969.5 million as of 31 December 2014 to Euro 936.6 million at the end of June 2015. This trend was negatively impacted by certain non-recurring effects described below; excluding these effects, net financial position at the end of the first half would have been Euro 849.7 million, showing a decrease of close to Euro 120 million versus December 31, 2014.

The most important non-recurring effect is related to the translation into Euro of the portion of the net financial position denominated in Sterling Pounds. This had a negative impact of Euro 37.6 million.

Additionally, non-recurring effects on the cash flow from operations for a total Euro 17.5 million were seen in connection with the payment to HMS Host for the acquisition cost (for a net working capital adjustment) which amounted to Euro 6.8 million. Also, payments of Euro 10.7 million relating to restructuring costs were recorded in the first half of 2015.

The Group accounted for a payment of Euro 16.8 million relating to the acquisition mentioned above of the three remaining locations of the US Retail business (in Atlanta, Oakland airports and the Empire State Building in New York) from HMS Host.

Other non-recurring negative changes of Euro 15.0 million were recorded in the period, related to foreign exchange currency derivatives.

## Net cash generation

Million EUR	1st Half						L-f-L change
	2015	Non-recurring Effects	2015 (*)	2014	Non-recurring Effects	2014 (*)	
<b>Adjusted EBITDA</b>	<b>128.2</b>	-	<b>128.2</b>	<b>121.0</b>	-	<b>121.0</b>	<b>7.2</b>
Change in net working capital and net change in non-current non-financial assets and liabilities	57.6	(6.8)	64.4	23.5	(12.3)	35.8	28.6
Restructuring costs payments	(10.7)	(10.7)	-	-	-	-	-
Other non-cash items	0.2	-	0.2	(0.2)	-	(0.2)	0.4
<b>CASH FLOW FROM OPERATIONS</b>	<b>175.3</b>	<b>(17.5)</b>	<b>192.8</b>	<b>144.1</b>	<b>(12.3)</b>	<b>156.6</b>	<b>36.2</b>
Tax paid	(17.5)	-	(17.5)	(15.2)	-	(15.2)	(2.3)
Net interest paid	(11.2)	-	(11.2)	(22.8)	-	(22.8)	11.6
<b>NET CASH FLOW FROM OPERATIONS</b>	<b>146.6</b>	<b>(17.5)</b>	<b>164.1</b>	<b>106.1</b>	<b>(12.3)</b>	<b>118.6</b>	<b>45.5</b>
Net CAPEX outflow	(43.4)	-	(43.4)	(30.4)	-	(30.4)	(13.0)
Net investments (paid) / proceeds	(16.8)	(16.8)	-	-	-	-	-
<b>FREE OPERATING CASH FLOW</b>	<b>86.5</b>	<b>(34.3)</b>	<b>120.7</b>	<b>75.7</b>	<b>(12.3)</b>	<b>88.2</b>	<b>32.5</b>

\* Non-recurring effects excluded.

In the first half of 2015, free operating cash flow was Euro 86.5 million. This was basically due to the cash generation in the period and the better management of net working capital. The increase in net CAPEX was offset by smaller payments relating to net interest.

## 1.3 Business segments

Million EUR	1st Half 2015				
	UK	Rest of Europe	Americas	Asia and Middle East	TOTAL
Revenue	528.9	382.5	285.8	97.7	1,294.9
Other operating income	2.0	9.9	3.8	1.6	17.3
<b>TOTAL REVENUE AND OTHER OPERATING INCOME</b>	<b>530.9</b>	<b>392.4</b>	<b>289.6</b>	<b>99.3</b>	<b>1,312.2</b>
<b>EBITDA</b>	<b>63.9</b>	<b>11.9</b>	<b>21.0</b>	<b>12.7</b>	<b>109.5</b>
Provisions for risk and charges, net of releases	-	(17.0)	-	-	(17.0)
Restructuring costs	(2.4)	(8.4)	-	-	(10.8)
Linearization of concession fees	-	(39.9)	-	-	(39.9)
Depreciation, amortization and impairment losses	(21.1)	(34.4)	(9.9)	(5.2)	(70.6)
<b>EBIT</b>	<b>40.4</b>	<b>(87.8)</b>	<b>11.1</b>	<b>7.5</b>	<b>(28.8)</b>
<b>Adjusted EBITDA</b>	<b>63.9</b>	<b>30.6</b>	<b>21.0</b>	<b>12.7</b>	<b>128.2</b>

Million EUR	1st Half 2014				
	UK	Rest of Europe	Americas	Asia and Middle East	TOTAL
Revenue	461.0	302.7	200.7	82.5	1,046.9
Other operating income	1.5	7.4	2.9	2.5	14.3
<b>TOTAL REVENUE AND OTHER OPERATING INCOME</b>	<b>462.5</b>	<b>310.1</b>	<b>203.6</b>	<b>85.0</b>	<b>1,061.2</b>
<b>EBITDA</b>	<b>63.0</b>	<b>16.3</b>	<b>13.9</b>	<b>13.1</b>	<b>106.3</b>
Provisions for risk and charges, net of releases	-	-	-	-	-
Restructuring costs	-	-	-	-	-
Linearization of concession fees	-	-	-	-	-
Depreciation, amortization and impairment losses	(17.3)	(19.5)	(6.6)	(4.2)	(47.6)
<b>EBIT</b>	<b>45.7</b>	<b>(3.2)</b>	<b>7.3</b>	<b>8.9</b>	<b>58.7</b>
<b>Adjusted EBITDA</b>	<b>63.0</b>	<b>31.0</b>	<b>13.9</b>	<b>13.1</b>	<b>121.0</b>

### Revenues

In the **United Kingdom** revenue reached Euro 528.9 million, compared with Euro 461.0 million in the same period of 2014, representing an increase of 14.7%. Strong GBP to EUR rates supported this growth. At constant exchange rates the growth was 2.3%.

Heathrow Airport recorded sales of Euro 235.1 million (-2.5% at constant exchange rates). This compared to a traffic<sup>4</sup> increase of 1.3% in the period, with domestic traffic growing ahead of other destinations. Heathrow spends were -3.8% due to several factors; a strong sterling deterring spending by non-UK travelers, a relative shift in traffic away from walk-through stores with the Terminal 2 opening, and ongoing refurbishment developments in Terminal 5. Sales to Russian passengers were impacted by the weak ruble and geopolitical unrest. Chinese sales volumes increase but at lower spends due to import restrictions. Travelers from oil-producing countries also saw a decline in spend levels.

Outside Heathrow sales in the remaining UK airports were Euro 293.8 million, growing strongly by +6.5% at constant exchange rates. This was due to increased passenger volumes, with spend levels marginally lower. A strong GBP does not impact outside Heathrow as significantly, as there is a greater mix of British travelers within the overall passenger mix. Stansted saw the largest sales percentage growth with Euro 36.9 million sales being +23.6% at constant exchange rates. The airport has experienced significant traffic<sup>5</sup> volume growth of 17.2%, whilst improving spend levels by 6.4% as a result of development improvements and the communication to passengers that they can take shopping onto the aircraft in some air carriers.

<sup>4</sup> Heathrow Airports Ltd, January-June 2015

<sup>5</sup> Stansted Airports Ltd, January-June 2015

In Gatwick sales of Euro 94.7 million grew by 0.7% at constant exchange rates. Passenger volumes<sup>6</sup> improved by 5.4%. However there was a decline in spend levels of 4.7%. The increased passenger volumes have generally been to lower spending destinations. Strong sterling rates have impacted on several key destinations such as Norway. Manchester at Euro 51.6 million sales improved 6.4% at constant exchange rates, primarily through a volume<sup>7</sup> increase of 5.2%, with spends being maintained.

**Rest of Europe** sales were Euro 382.5 million, +26.4% higher versus the same period of 2014. Of this, some Euro 32.1 million sales were from non-airport businesses, predominantly wholesale, being +65.5% versus the same period of 2014. Rest of Europe Airport sales were Euro 350.4 million, up 23.7% compared to Euro 283.3 million in the first half of 2014.

Spain's airport sales at Euro 295.6 million improved Euro 48.0 million, +19.4%. These sales included a Euro 12.5 million increase in sales at Tenerife Sur, where the new main store opened in April 2014. Sales were further supported by new luxury stores contributing an additional Euro 9.3 million sales in the first half of 2015 alongside independent stores changes reducing sales by Euro 2.4 million.

Spain's sales on a like for like basis therefore improved by Euro 28.6 million, or +12.6%. Passenger volumes improved 5.3% through greater Spanish domestic levels, the launch of commercial initiatives and UK volume gains on a stronger sterling. Spends also improved 7.3%, with UK travelers finding good value on Euro prices. These strong spend gains were seen across all Spanish airports although Barcelona saw lower spend changes as it lost Russian passengers.

Other European airports outside Spain saw sales of Euro 54.8 million, being higher by Euro 19.1 million, +53.5% on the Euro 35.7 million sales in 2014. Helsinki sales improved by Euro 16.3 million due to its opening in March 2014, compared to a full six months of sales in the first half of 2015; moreover the completion of development works at Dusseldorf supported a sales gain of Euro 2.2 million (+9.1%) though significantly under expectations, and the Eurotunnel France opened in April 2015 delivering a further Euro 4.5 million of non-airport sales.

In the **Americas** revenue amounted to Euro 285.8 million, up 22.9% at constant exchange rates. The US Retail business had sales of Euro 107.6 million in 2015, +34.8% higher at constant exchange rates. This was achieved through the acquisition of stores in Atlanta, the Empire State Building and Oakland contributing Euro 19.5 million sales, alongside organic growth of Euro 88.1 million, +12.1% on 2014. Vancouver has seen a Euro growth of 15.2 million, being 27.3% higher at constant exchange rates, thanks to a successful Chinese New Year sales period and an improved luxury proposition.

LATAM airport sales improved 13.3% at constant exchange rates. Jamaica played an important role, being 89.3% higher due to the new store and exit of a competitor. All LATAM countries saw growth in local currencies; Mexico local currency sales improved +14.1% with currency weakness offsetting the severe drop in 'high spending' Russian volumes through carrier exits. Chile sales were 3.9% higher through development gains in Chile. Peru sales improved 13.3% through traffic gains and airport supported promotions. However, the slowdown in domestic spends, the economic downturn across LATAM, and increased taxes on high spending nationalities such as Brazilians and Argentineans have all limited USD spends in the region.

**Asia and Middle East** revenue amounted to Euro 97.7 million, in line with the same period of the last year at constant exchange rates. Sri Lanka increased 7.8%, with frequent flyer passengers showing a tendency to purchase Beauty and Food. Kuwait sales are +2.6% versus the corresponding period of 2014 despite reduced airport space, while Jordan is -7.3% at constant exchange rates through regional conflict and airport developments impacting on both Departures and Arrivals store access.

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<sup>6</sup> Gatwick Airport, January-June 2015

<sup>7</sup> Manchester Airport, January-June 2015

## Adjusted Ebitda

In the **United Kingdom**, Adjusted Ebitda was Euro 63.9 million, +0.9 million or 1.4% above 2014. The adjusted Ebitda margin was 12.1% in the first half of 2015, compared to 13.7% in of 2014. Gross margin improved as a result of lower promotional activities; however personnel and operating costs increased, affected by the accruals recorded in this period of 2015 in relation to the Phantom Stock Option Plan and extraordinary bonuses expected to be paid to certain managers of the Group following the expected change of control. Additional personnel expense was incurred as Heathrow moved from four to five terminals on the same sales base, with the new terminal 2 being opened in June 2014. Rental rates also increased 0.7 percentage points due to new Heathrow concessions, as a result of a contract extension signed in October 2014.

In the **Rest of Europe**, the Adjusted Ebitda reached Euro 30.6 million, decreasing Euro 0.4 million, -1.2% against the corresponding period 2014, while the adjusted Ebitda margin for the first half of 2015 came to 8.0%, lower by 2.2 percent points versus the 10.2% achieved in 2014. This is mainly attributable to a rental rate increase of 2.8 percent points costing Euro 10.7 million. Spain Lot 1 and Lot 2 airports have 2015 sales below the levels required to pay the Minimum Annual Guarantee (MAG) through variable rent alone. Gross margin has worsened 1.4% due to an increase in the Wholesale business sales mix at a lower margin level. Personnel expense and operating costs improved 1,8% due to higher sales volumes on the cost base, despite the increase in personnel expense resulting from the revaluation of the Phantom Stock Option Plan and extraordinary bonuses expected to be paid to certain managers of the Group.

In the **Americas**, Adjusted Ebitda amounted to Euro 21.0 million, improving by 51.1% at current exchange rates (33.1% at constant exchange rates) in respect of the Euro 13.9 million reported in of 2014. The Adjusted Ebitda margin of 7.3% in the first half of 2015 is 0.4 percent points above the first half 2014 rate of 6.9%. Ebitda rates improved 0.4 percent points mainly through higher gross margins jointly achieved by a higher US Retail mix (at higher gross margins) alongside LATAM gross margin gains through exchange rate benefits on price.

In **Asia and the Middle East**, Adjusted Ebitda amounted to Euro 12.7 million, decreasing by Euro 0.4 million, -2.9% at current exchange rates compared to Euro 13.1 million in 2014. The adjusted Ebitda margin of 13.0% decreased 2.9 percent points from 15.9% in the first half 2014. Rentals increased 1.2 percent points in Kuwait with the new contract commencing in March.

## 1.4 Performance in the second quarter of 2015

(€m)	2nd Quarter				Change	
	2015	% of Revenue	2014	% of Revenue	2015	constant exchange rates
Revenue	753.6	100.0%	608.5	100.0%	23.8%	13.0%
Other operating income	7.4	1.0%	8.0	1.3%	(7.5%)	(12.5%)
<b>TOTAL REVENUE AND OTHER OPERATING INCOME</b>	<b>761.0</b>	<b>101.0%</b>	<b>616.5</b>	<b>101.3%</b>	<b>23.4%</b>	<b>12.7%</b>
Supplies and goods	(310.4)	(41.2%)	(247.3)	(40.6%)	25.5%	15.1%
Personnel expense	(88.3)	(11.7%)	(66.8)	(11.0%)	32.2%	20.4%
Contractual concession fees	(238.5)	(31.6%)	(190.9)	(31.4%)	24.9%	14.9%
Other operating expense	(48.1)	(6.4%)	(40.5)	(6.7%)	18.8%	4.4%
<b>EBITDA</b>	<b>75.7</b>	<b>10.0%</b>	<b>71.0</b>	<b>11.7%</b>	<b>6.6%</b>	<b>(4.1%)</b>
Provisions for risk and charges, net of releases	(18.9)	(2.5%)	-	0.0%	n.a.	n.a.
Restructuring costs	(1.5)	(0.2%)	-	0.0%	n.a.	n.a.
Linearization of concession fees	(7.5)	(1.0%)	-	0.0%	n.a.	n.a.
Depreciation, amortization and impairment losses	(41.1)	(5.5%)	(24.9)	(4.1%)	65.1%	53.8%
<b>EBIT</b>	<b>6.7</b>	<b>0.9%</b>	<b>46.1</b>	<b>7.6%</b>	<b>(85.5%)</b>	<b>(95.9%)</b>
Net financial expense	(4.2)	(0.6%)	(9.9)	(1.6%)	(57.6%)	(60.6%)
Other financial results	-	0.0%	0.1	0.0%	(100.0%)	(100.0%)
<b>Pre tax profit</b>	<b>2.5</b>	<b>0.3%</b>	<b>36.3</b>	<b>6.0%</b>	<b>(93.1%)</b>	<b>n.a.</b>
Income tax	(8.5)	(1.1%)	(10.7)	(1.8%)	(20.6%)	(25.2%)
<b>Profit / (loss) for the period</b>	<b>(6.0)</b>	<b>(0.8%)</b>	<b>25.6</b>	<b>4.2%</b>	<b>n.a.</b>	<b>n.a.</b>
- Attributable to owners of the parent	(8.3)	(1.1%)	24.0	3.9%	n.a.	n.a.
- Attributable to non-controlling interest	2.3	0.3%	1.6	0.3%	43.8%	37.5%
<b>Adjusted EBITDA</b>	<b>85.5</b>	<b>11.3%</b>	<b>78.3</b>	<b>12.9%</b>	<b>9.2%</b>	<b>(0.5%)</b>

### Revenues

**Group** revenues were Euro 735.6 million for the second quarter of 2015, higher by Euro 145.1 million or 23.8% compared to Euro the 608.5 million sales in the same quarter for 2014. At constant exchange rates there was a Euro 79.3 million increase, being +13.0% higher.

New business in the consolidation scope (Tenerife Sur, Spain Luxury and Independent stores, Finland, France, Jamaica, Atlanta, Empire State Building and Oakland) accounted for an additional Euro 31.0 million sales, or 5.1%. Based on the same consolidation scope and exchange rates, sale improved by Euro 48.3 million, being +7.9% higher than the same quarter in 2014.

In the **United Kingdom** revenue reached Euro 309.5 million, compared with Euro 268.7 million in the same period of 2014, representing an increase of 15.2%. Strong GBP to EUR rates supported this growth. At constant exchange rates the growth was 2.2%. This sales growth was consistent throughout the full first half, with the same factors impacting both quarter 1 and quarter 2.

Heathrow Airport recorded sales of Euro 126.2 million (-3.1% at constant exchange rates). This compared to a traffic<sup>8</sup> increase of 0.7% in the period, with domestic traffic growing ahead of other destinations. Heathrow spends were 3.8% lower in the second quarter versus the corresponding period of 2014. This spend decline exactly matches the 2015 first half spend performance due to the same factors: strong sterling impacting on purchasing power, traffic shifting between the five terminals, refurbishment, and high spending nationals being impacted by political factors. The remaining UK airports saw a constant exchange growth of 5.7% in sales, closely aligned to passenger growth of 5.7%.

Sales in the **Rest of Europe** were Euro 236.0 million, increasing by Euro 45.3 million or 23.8%. Helsinki delivered increased sales of Euro 6.4 million, with Eurotunnel France generating sales of Euro 4.5 million and Spain's scope changes in Tenerife Sur, Luxury and Independent stores providing Euro 6.8 million more sales. New scope business accounted for Euro 17.6 million or 9.2% of this growth, with growth of Euro 27.7 million or 14.5% on a like-for-like a basis.

<sup>8</sup> Heathrow Airports Ltd, January-June 2015



Spain airport sales improved Euro 27.3 million, or 17.3%. On a like-for-like basis this growth was Euro 20.5 million or +14.3%. Passenger volumes improved 4.6%, with spends on a like-for-like basis gaining 9.7%. Increased tourist and domestic spends were seen across all airports, especially across the UK destination business due to greater price value generated by a stronger sterling.

In the **Americas** sales of Euro 155.8 million were achieved in Quarter 2, being Euro 51.0 million or 48.7% higher. At constant exchange rates this was Euro 29.0 million or 27.7% higher. The new businesses of Atlanta, Empire State Building, Oakland and the Jamaica development jointly delivered Euro 13.3 million or 12.7 % of this increase. On a like-for-like basis additional sales of Euro 15.7 million, or +15.0% were achieved.

Canada improved by Euro 6.0 million or 29.1% at constant exchange rates through a strong Chinese business, the Women's World Cup and improved luxury proposition. The US Retail business improved Euro 3.8 million. LATAM sales, excluding Jamaica improved Euro 6.2 million. Mexico, at constant exchange rates, showed improved sales of Euro 4.3 million as USA and UK sales more than offset the Russian sales decline.

Sales in **Asia and the Middle East** were Euro 52.3 million, at constant exchange rates being lower by Euro 0.8 million or 1.8%. At constant exchange rates, Sri Lanka sales improved Euro 1.0 million due to increased voucher loyalty schemes, but Jordan's sales worsened Euro 2.1 million through store developments and regional turmoil impacting on high spending nationalities.

#### **Adjusted Ebitda**

Adjusted Ebitda in Quarter 2 was Euro 85.5 million, being Euro 7.2 million or 9.1% higher than 2014. The Ebitda margin was 11.3%, being 1.6 percentage points lower than the rate of 12.9% achieved in the corresponding period of 2014. The Gross margin declined 0.6 percentage points as the Wholesale business sales mix increased in the Rest of Europe. This business has a lower natural margin level. The margin mix dilution is partially offset by the higher gross margins being achieved in the Americas as product costs drop as a result of exchange rate strength. Personnel expense increased by 0.7 percentage points, affected by the accruals recorded in this period of 2015 in relation to the revaluation of the Phantom Stock Option Plan and extraordinary bonuses expected to be paid to certain managers of the Group.

#### **Provision for risks and charges, net of releases**

The second quarter of 2015 saw a net increase of Euro 18.9 million. The amount recorded in this period is mainly due to the additional provision for the onerous contract in relation to Düsseldorf, as a result of the review of the projections, as previously mentioned.

#### **Restructuring costs**

Costs relating to the integration and reorganization plan of the headquarters in Spain and in the UK were recorded during this quarter in an amount of Euro 1.5 million. Most of it (Euro 1.1 million) related to consultancy services for the restructuring plan, while the rest (Euro 0.4 million) was connected with the exit package of employees made redundant during the period.

#### **Linearization of concession fees**

This item represents the adjustment made in order to recognize on a linear basis from December 1, 2014, the minimum guaranteed concession fees relating to the Spanish contracts in Lot 1 and Lot 2. An accrual of Euro 7.5 million was thus recorded in the second quarter of 2015.

### **Depreciation, amortization and impairment losses**

In the second quarter of 2015, depreciation, amortization and impairment losses reached Euro 41.1 million, which is +65.1% compared to the Euro 24.9 million recorded in the same period of 2014. In the second quarter of 2015, the property, plant and equipment and intangible assets of the operation in Düsseldorf have been fully impaired, after reviewing the forecasts for the operation until the end of the contract. The impairment losses amount to Euro 9.2 million. Excluding this effect, depreciation, amortization and impairment losses would have increased 28.1%, mainly due to the higher investments made throughout the year 2014.

### **Net financial expense**

Net financial expense during this quarter of 2015 reached Euro 4.2 million, which is lower than the Euro 5.7 million than in the same period of 2014, thanks to lower interest rates derived mainly from the new loan agreement signed in November 2014 and, to a lesser extent, to a lower average net financial position in the first half of 2015 compared to the same period of 2014.

### **Profit (loss) for the period**

In the second quarter of 2015, the loss was Euro 6.0 million compared to a profit of Euro 25.6 million in the same period of 2014. This was mainly driven by the provisions for restructuring costs related to the reorganization and integration plan of the corporate headquarters in the UK and Spain, the linearization of concession fees and the provision for the onerous contract affecting Düsseldorf mentioned above. The loss for the period attributable to the owners of the parent was Euro 8.3 million (the profit for the period attributable to non-controlling interests was Euro 2.3 million), while it was a profit for the period of Euro 24.0 million (Euro 1.6 million attributable to non-controlling interests) in the same period of the previous year.

### **Capital expenditure**

Net capital expenditure in the second quarter of 2015 was Euro 25.2 million, down from Euro 29.8 million in the same period of the previous year.

## **1.5 Outlook**

In the first thirty weeks of 2015 (ending July 26), the Group delivered airport sales of Euro 1,514.7 million, a growth rate in airport sales of +22.8% compared to the same period of the previous year.

The guidance for 2015 disclosed at the presentation of the Q1 Financial results, is now revised following an update of the exchange rates<sup>9</sup>. The Group expect 2015 total revenues to be in the range of Euro 2,800 - 2,850 million (previously Euro 2,705 – 2,745 million), with Adjusted EBITDA between Euro 300 - 315 million (previously Euro 290 - 305 million). Net financial position is expected to be between Euro 860 million and Euro 900 million at the end of year 2015 (previously Euro 820 - 870 million).

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<sup>9</sup> The new guidance has been calculated using a FX - Euro/US Dollar, now 1.13 (vs. previous 1.18) and Euro/GBP 0.73 (vs. previous 0.76)

## 1.6 Other information

### 1.6.1 Significant events in the first half of 2015

#### Binding offer for the sale to Dufry of the stake held by Edizione in World Duty Free

On March 28 2015, Edizione S.r.l. (“Edizione”), Schematrentaquattro S.p.A. (“Schema34”) – a company entirely controlled by Edizione - and Dufry A.G. (“Dufry”) announced that they had entered into a binding agreement for the acquisition by Dufry of the entire interest of Schema34 in WDF S.p.A., equal to 50.1% of its share capital. The price agreed was Euro 10.25 per share.

The closing of the transaction was subject to the approval by Dufry’s shareholders for a share capital increase aimed at partially financing the transaction and to the approval by the various competent antitrust authorities.

On April 29 2015, Dufry announced that its shareholders’ meeting had approved the aforementioned share capital increase, which was completed on June 29, 2015.

Following the closing of the acquisition of the 50.1% interest held by Schema34, Dufry will launch a mandatory tender offer for the remaining 49.9% outstanding WDF shares.

The closing of the transaction will trigger a change of control clause included in some concession contracts that may give landlords the right to terminate the concessions when certain conditions occur.

In addition, the financing agreement for Euro 1,250 million underwritten by WDF and a banking syndicate in November 2014 establishes that should a change of control occur, the lenders shall negotiate for a period not exceeding 30 days from the “Change of Control” date to determine whether the facilities under the loan agreement can continue. On July 29, 2015, the banking syndicate gave their consent to change such period to 120 days. At the end of such period, any lender not agreeing to continue the facility may require the borrower to repay early and cancel the corresponding portion of the credit line.

Dufry has announced that it intends to initially fund the acquisition of the Company and refinance its debt via a bridge facility of Euro 3.6 billion underwritten by a banking syndicate, of which at least Euro 2.1 billion will be refinanced through the share capital increase approved at Dufry’s Shareholders’ Meeting on April 29, 2015, and up to Euro 1.5 billion through long-term debt instruments.

#### Reorganization and restructuring process

Following the guidelines set in the three-year budget approved by the Board of Directors in January 2015, the Group is carrying out a reorganization and restructuring process with the purpose of integrating its corporate structures in the UK and Spain.

In this respect, the consultation process with employees, trade union representatives and elected employee representatives has been completed in both countries.

In the first half of 2015, the Group recorded a provision of Euro 10.8 million in relation to the reorganization and restructuring process in the UK and Spain.

#### New concessions and contract extensions

On February 19, 2015, World Duty Free Group, together with its local partner in Kuwait That Es-Salasil, signed with the General Directorate of Civil Aviation of Kuwait (DGAC) a five-year renewal of the concession contract to operate the duty free stores at Kuwait International Airport, a location already included in the portfolio of operations in the Group. The new contract, which is effective as of March 1, 2015, includes an option for an additional year under the same conditions.

On February 27, 2015, and as previously disclosed, the Board of Directors of WDF S.p.A. approved the acquisition of the last business activities that were part of the US Retail business originally sold by HMS Host to WDF in 2013, which are located in the Empire State Building in New York and in the airports of Atlanta and Oakland. The purchase price agreed was USD 19 million plus an adjustment in connection with the net working capital of the business activities transferred at the acquisition date. The acquisition was completed in February 2015.

Finally, World Duty Free Group was awarded the concession of Package A at Houston George Bush Intercontinental Airport (IAH) consisting of the operation of 19 stores in this airport (totaling 1,607 square meters of commercial surface), and Package A of Houston William P. Hobby airport (HOU) to operate seven stores, totaling 708 square meters. Total 2014 sales of these two packages amounted to USD 38.2 million. Both packages have been awarded for 10 years. World Duty Free Group already operates 16 stores at IAH. HOU (William P. Hobby Airport) is a new airport operation for WDFG.

### **Eugenio Andrades confirmed as CEO**

Following the appointment by the Shareholders' Meeting held on May 14, 2015 of Eugenio Andrades as a director of World Duty Free S.p.A., the Board of Directors also appointed Mr. Andrades as Chief Executive Officer, a position to which he was co-opted on November 14, 2014, replacing Mr. José María Palencia.

### **1.6.2 Events after June 30, 2015**

Since June 30, 2015 no events have occurred that would entail adjustments to the amounts reported or that would have required additional disclosures in the notes to the condensed interim consolidated financial statements.

### **1.6.3 Related party transactions**

Transactions with the Group's related parties do not qualify as atypical or unusual and fall within the normal scope of operations. They are conducted in the interest of the Group on an arm's length basis. Information about related party transactions during the first six months of 2015 is provided in Note 2.6.18 of the notes to the condensed interim consolidated financial statements.

As mentioned above, on February 27, 2015, the Board of Directors of World Duty Free approved the acquisition by its subsidiaries of three concessions to operate 45 stores, located in the Atlanta and Oakland airports and the Empire State Building in New York, from HMS Host Corporation and its subsidiary Host International Inc. – both subsidiaries of Autogrill S.p.A..

HMS Host Corporation and its subsidiary Host International Inc. as well as World Duty Free S.p.A. are subject to common control and therefore are related parties. The transfer of the remaining assets of the travel retail division which, given the size, qualifies as a "minor importance" transaction carried out by World Duty Free S.p.A., through its subsidiaries, has been examined by the Board of Directors of World Duty Free S.p.A., after the favorable and non-binding opinion of the Company's Related Party Transactions Committee.

### **1.6.4 Main risks and uncertainties for the remaining six months of the year**

The projections contained in this document are based on the most up-to-date information available. However, economic conditions around the world are highly unstable, making predictions less reliable than usual.

Barring any significant unforeseen disruptions (see the 2014 Annual Report for a description of the main risks to which the Group is exposed), the main uncertainties for the second half of the year concern the global market conditions, air traffic trends and travelers' inclination to spend.

## 2. CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED JUNE 30, 2015

### 2.1 STATEMENT OF FINANCIAL POSITION

<i>In thousands of Euro</i>	Notes	As of June 30		As of December 31	
		2015	of which related parties	2014	of which related parties
<b>ASSETS</b>					
<b>Current assets</b>		<b>411,362</b>		<b>364,400</b>	
Cash and cash equivalents		40,765	-	53,096	-
Other financial assets		28,376	-	15,155	-
Income tax assets		6,694	-	11,642	-
Other assets		70,022	52	51,130	52
Trade receivables		54,838	521	48,134	38
Inventories	2.6.4	210,667	-	185,243	-
<b>Non-current assets</b>		<b>1,724,669</b>		<b>1,652,776</b>	
Property, plant and equipment	2.6.5	193,200	-	174,397	-
Investment property		5,124	-	5,636	-
Goodwill	2.6.6	714,953	-	659,236	-
Other intangible assets	2.6.7	524,087	-	527,668	-
Other financial assets		33,941	-	35,501	-
Deferred tax assets		30,628	-	11,025	-
Other assets		222,736	-	239,313	-
<b>TOTAL ASSETS</b>		<b>2,136,031</b>		<b>2,017,176</b>	
<b>LIABILITIES AND EQUITY</b>					
<b>LIABILITIES</b>		<b>1,673,907</b>		<b>1,531,035</b>	
<b>Current liabilities</b>		<b>551,473</b>		<b>439,890</b>	
Trade payables	2.6.8	374,823	787	280,950	191
Income tax liabilities		18,268	-	16,896	-
Other liabilities		47,022	-	45,900	2,477
Other financial liabilities		4,199	864	3,943	-
Bank loans and borrowings		52,104	-	40,000	-
Employee benefits	2.6.9	31,800	369	32,479	608
Provisions for risks and charges	2.6.10	23,257	-	19,722	-
<b>Non-current liabilities</b>		<b>1,122,434</b>		<b>1,091,145</b>	
Other financial liabilities		2,335	-	2,927	-
Loans, net of current portion		947,070	-	991,032	-
Deferred tax liabilities		64,259	-	53,818	-
Employee benefits	2.6.9	31,857	-	23,490	-
Provisions for risks and charges	2.6.10	28,292	-	11,399	-
Trade payables	2.6.11	48,621	-	8,479	-
<b>EQUITY</b>		<b>462,124</b>		<b>486,141</b>	
- attributable to owners of the parent		450,687		478,071	
- attributable to non-controlling interests		11,437		8,070	
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>2,136,031</b>		<b>2,017,176</b>	

## 2.2 INCOME STATEMENT

<i>In thousands of Euro</i>	Notes	For the six-month period ended 30 June			
		2015	of which related parties	2014	of which related parties
Revenue		1,294,903	-	1,046,925	-
Other operating income		17,317	-	14,371	-
<b>Total revenue and other operating income</b>		<b>1,312,220</b>		<b>1,061,296</b>	
Supplies and goods		(530,135)	-	(426,158)	-
Personnel expense		(171,644)	-	(126,260)	-
Concession fees	2.6.11	(456,348)	-	(326,457)	-
<i>Contractual fees</i>		<i>(416,451)</i>	-	<i>(326,457)</i>	-
<i>Linearization</i>		<i>(39,897)</i>	-	-	-
Other operating expense		(112,324)	(2,662)	(76,079)	(2,326)
Depreciation and amortization		(61,109)	-	(47,645)	-
Impairment losses on property, plant and equipment and intangible assets	2.6.5	(9,531)	-	-	-
<b>Operating profit / (loss)</b>		<b>(28,871)</b>		<b>58,697</b>	
Financial income		5,506	-	5,772	-
Financial expense		(14,517)	(15)	(26,374)	(63)
Net gain on the disposal of investments		-	-	102	-
<b>Pre-tax profit / (loss)</b>		<b>(37,882)</b>		<b>38,197</b>	
Income tax		(14,980)	-	(10,215)	-
<b>Profit / (loss) for the period</b>		<b>(52,862)</b>		<b>27,982</b>	
<b>Attributable to:</b>					
- owners of the parent		(56,733)		25,316	
- non-controlling interest		3,871		2,666	
<b>Earnings per share (in € cents)</b>	2.6.12				
- basic		(22.29)		9.95	
- diluted		(22.29)		9.95	

## 2.3 STATEMENT OF COMPREHENSIVE INCOME

<i>In thousands of Euro</i>	For the six-month period ended 30 June	
	2015	2014
<b>Profit / (loss) for the period</b>	<b>(52,862)</b>	<b>27,982</b>
<b>Comprehensive income items that will not be subsequently reclassified to profit or loss</b>		
Net actuarial losses on defined benefit plans	(8)	(6,132)
Income tax on comprehensive income items that will not be subsequently reclassified to profit or loss	2	1,226
<b>Total comprehensive income items that will not be subsequently reclassified to profit or loss</b>	<b>(6)</b>	<b>(4,906)</b>
<b>Comprehensive income items that will be reclassified subsequently to profit or loss</b>		
Effective portion of fair value change in cash flow hedges	627	788
Foreign currency translation differences for foreign operations	57,725	19,118
Gains (losses) on net investment hedges	(29,233)	(11,565)
Income tax on comprehensive income items that will be subsequently reclassified to profit or loss	8,007	3,233
<b>Total comprehensive income items that will be subsequently reclassified to profit or loss</b>	<b>37,126</b>	<b>11,574</b>
<b>Total comprehensive income / (expense) for the period</b>	<b>(15,742)</b>	<b>34,650</b>
- attributable to owners of the parent	(19,341)	31,970
- attributable to non-controlling interests	3,599	2,680

## 2.4 STATEMENT OF CHANGES IN EQUITY

*In thousands of Euro*

	Share capital	Legal reserve	Hedging reserve	Translation reserve	Other reserves	Equity attributable to owners of the parent	Equity attributable to non-controlling interests	Equity
<b>Balance as of January 1, 2015</b>	<b>63,720</b>	<b>12,720</b>	<b>(1,859)</b>	<b>(9,234)</b>	<b>412,724</b>	<b>478,071</b>	<b>8,070</b>	<b>486,141</b>
<b>Comprehensive income / (expense) for the period</b>								
Loss for the period	-	-	-	-	(56,733)	(56,733)	3,871	(52,862)
Effective portion of fair value change in cash flow hedges, net of tax effect	-	-	451	-	-	451	-	451
Translation differences on foreign investments	-	-	-	57,470	520	57,990	(264)	57,726
Gains (losses) on net investment hedge, net of tax effect	-	-	-	(21,042)	-	(21,042)	(8)	(21,050)
Net actuarial losses on defined employee benefit plans, net of the tax effect	-	-	-	-	(7)	(7)	-	(7)
<b>Total comprehensive income / (expense) for the period</b>	<b>-</b>	<b>-</b>	<b>451</b>	<b>36,428</b>	<b>(56,220)</b>	<b>(19,341)</b>	<b>3,599</b>	<b>(15,742)</b>
<b>Contributions by and distributions to owners of the parent</b>								
Dividend distribution	-	-	-	-	-	-	(2,000)	(2,000)
Changes in Group consolidation scope and other changes	-	24	-	-	(8,067)	(8,043)	1,768	(6,275)
<b>Total contributions by and distributions to owners of the parent</b>	<b>-</b>	<b>24</b>	<b>-</b>	<b>-</b>	<b>(8,067)</b>	<b>(8,043)</b>	<b>(232)</b>	<b>(8,275)</b>
<b>Balance as of June 30, 2015</b>	<b>63,720</b>	<b>12,744</b>	<b>(1,408)</b>	<b>27,194</b>	<b>348,437</b>	<b>450,687</b>	<b>11,437</b>	<b>462,124</b>

*In thousands of Euro*

	Share capital	Legal reserve	Hedging reserve	Translation reserve	Other reserves	Equity attributable to owners of the parent	Equity attributable to non-controlling interests	Equity
<b>Balance as of January 1, 2014</b>	<b>63,720</b>	<b>12,720</b>	<b>(999)</b>	<b>(44,903)</b>	<b>380,445</b>	<b>410,983</b>	<b>8,152</b>	<b>419,135</b>
<b>Comprehensive income for the period</b>								
Profit for the period	-	-	-	-	25,316	25,316	2,666	27,982
Effective portion of fair value change in cash flow hedges, net of tax effect	-	-	552	-	-	552	-	552
Translation differences on foreign investments	-	-	-	19,196	(93)	19,103	14	19,117
Gains (losses) on net investment hedge, net of tax effect	-	-	-	(8,095)	-	(8,095)	-	(8,095)
Net actuarial losses on defined employee benefit plans, net of the tax effect	-	-	-	-	(4,906)	(4,906)	-	(4,906)
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>552</b>	<b>11,101</b>	<b>20,317</b>	<b>31,970</b>	<b>2,680</b>	<b>34,650</b>
<b>Contributions by and distributions to owners of the parent</b>								
Dividend distribution	-	-	-	-	-	-	(3,490)	(3,490)
Changes in Group consolidation scope and other changes	-	-	-	-	312	312	779	1,091
Share-based payments	-	-	-	-	(57)	(57)	-	(57)
<b>Total contributions by and distributions to owners of the parent</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>255</b>	<b>255</b>	<b>(2,711)</b>	<b>(2,456)</b>
<b>Balance as of June 30, 2014</b>	<b>63,720</b>	<b>12,720</b>	<b>(447)</b>	<b>(33,802)</b>	<b>401,017</b>	<b>443,208</b>	<b>8,121</b>	<b>451,329</b>



## 2.5 STATEMENT OF CASH FLOWS

<i>In thousands of Euro</i>	Notes	For the six-month period ended 30 June			
		2015	of which related parties	2014	of which related parties
<b>Opening cash and cash equivalents</b>		<b>53,096</b>		<b>22,772</b>	-
Pre-tax profit / (loss) and net financial expense for the period		(28,871)	(2,662)	58,799	(2,326)
Amortization, depreciation and impairment loss on non-current assets, net of reversals		70,640	-	47,645	-
Impairment losses and (gains)/losses on disposal of financial assets		-	-	(102)	-
(Gains)/losses on disposal of non-current assets		167	-	(189)	-
Change in working capital		45,651	(9,517)	3,757	(14,545)
Linearization of concession fees		39,897	-	-	-
AENA Advances (increase)/decrease		18,737	-	14,523	-
Net change in non-current non-financial assets and liabilities		29,072	-	19,749	-
<b>Cash flows from operating activities</b>		<b>175,293</b>		<b>144,182</b>	
Net taxes paid		(17,464)	-	(15,159)	-
Net interest paid		(11,188)	-	(22,753)	-
<b>Net cash flows from operating activities</b>		<b>146,641</b>		<b>106,270</b>	
Acquisition of remaining US Retail Division locations	2.6.2	(16,782)	(16,782)	-	-
Acquisition of property, plant equipment and intangible assets	2.6.5	(43,399)	-	(30,962)	-
Proceeds from sale of property, plant and equipment		-	-	525	-
Net change in non-current financial assets		1,027	-	(245)	-
<b>Net cash flows used in investing activities</b>		<b>(59,154)</b>		<b>(30,682)</b>	
Opening of new non-current loans		23,282	-	40,511	-
Repayments of non-current loans		(105,000)	-	(63,000)	-
Repayments of current loans, net of new loans		9,304	-	(10,000)	-
Dividends paid		(4,000)	-	(2,591)	-
Transaction costs for the issue and listing of the shares		-	-	(2,775)	-
Other cash flows		(25,702)	-	(10,118)	-
<b>Net cash flows used in financing activities</b>		<b>(102,116)</b>		<b>(47,973)</b>	
<b>Cash flow for the period</b>		<b>(14,629)</b>		<b>27,615</b>	
Changes in group consolidation scope		179	-	-	-
Effect of exchange rate fluctuation on net cash and cash equivalents		2,119	-	(270)	-
<b>Closing cash and cash equivalents</b>		<b>40,765</b>		<b>50,117</b>	

## 2.6 NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

### Group operations

World Duty Free S.p.A. (hereafter also referred to as “WDF S.p.A.”) is a public limited company incorporated under the laws of the Italian Republic. WDF S.p.A.’s registered office is located in Novara, Via Greppi 2. The secondary office is located in Milan, Corso di Porta Vittoria, 16.

The company is a subsidiary of Schematrentaquattro S.p.A., which holds, as of June 30, 2015, 50.1% of its share capital. Schematrentaquattro S.p.A. is fully owned by Edizione S.r.l..

WDF S.p.A. and its subsidiaries (together, the “WDF Group” or the “Group”) are engaged, almost exclusively at airport locations, selling fragrances and cosmetics, spirits, tobacco products and other items with “duty free” and “duty paid” tax status.

The WDF Group operates stores throughout the world in the following geographical areas: (i) United Kingdom; (ii) Rest of Europe (mainly Spain, but also Italy, Germany, France and Finland); (iii) Americas (mainly Brazil, Canada, Chile, Curaçao, Jamaica, Mexico, Peru and the United States of America); and (iv) Asia and the Middle East (mainly Jordan, Kuwait, India and Sri Lanka).

#### 2.6.1. Accounting policies, basis of preparation and consolidation

##### General Standards

The condensed interim consolidated financial statements as of and for the six-month period ended June 30, 2015 have been prepared in accordance with Art. 154-ter of Legislative Decree no. 58 of 24 February 1998 (Italy’s Consolidated Finance Act), as amended, and IAS 34 “Interim financial reporting”. They do not include all the information and disclosures required by IFRS in the annual financial statements and should therefore be read in conjunction with the Group’s annual consolidated financial statements as of and for the year ended December 31, 2014, which have been prepared in accordance with IFRS endorsed by the European Union.

The condensed interim consolidated financial statements at June 30, 2015 were prepared on a going concern basis using the Euro as the presentation currency.

The accounting policies adopted in the preparation of the condensed interim consolidated financial statements as of and for the six-month period ended June 30, 2015 are consistent, except for the issues described below, with those followed in the preparation of the consolidated financial statements as of and for the year ended December 31, 2014.

Below are described the nature of the accounting standards, amendments and interpretations issued by the IASB and endorsed by the European Union which were adopted as of January 1, 2015:

- **Annual Improvements to IFRS 2010-2012 cycle:**
  - IFRS 2 Share-based payment. Definition of vesting condition by separately defining a 'performance condition' and a 'service condition'.
  - IFRS 3 Business combinations. Accounting for contingent consideration in a business combination that is a financial asset or financial liability can only be measured at fair value, with changes in fair value being presented in either profit or loss or other comprehensive income.
  - IFRS 8 Operating segments. Aggregation of operating segments requires the disclosure of those factors that are used to identify the entity’s reportable segments.
  - IAS 24 Related party disclosures. An entity providing key management personnel services to the reporting entity is a related party of the reporting entity.

- **Annual Improvements to IFRS 2011-2013 cycle:**
  - IFRS 3 Business combinations. It clarifies the scope for the formation of joint arrangements.
  - IFRS 13 Financial instruments. It clarifies the scope of portfolio exceptions for measuring financial assets and liabilities without discounting.
  - IAS 40 Investment property. It clarifies that an entity should assess whether an acquired property is an investment property and should perform a separate assessment under IFRS 3 to determine if it constitutes a business combination.
- **Defined Benefit Plans:** employee contributions (amendments to IAS 19). It clarifies how service-linked contributions from employees or third parties should be included in determining net current service cost and the defined benefit obligation.
- **IFRIC 21 Levies.** It clarifies that a levy is not recognised until the obligating event in the legislation occurs, even if there is no realistic opportunity to avoid the obligation.

The application of the new standards and amendments above described had no significant impact on the condensed interim consolidated financial statements as of and for the six-month period ended June 30, 2015.

For a better understanding of the condensed interim consolidated financial statements, the Group reclassified a number of line items compared with the information for the comparative period of previous year. These changes had no impact on equity and the result for the comparative period. The main reclassifications are set out below:

- The fees earned on credit card collections, amounting to Euro 535 thousand, have been reclassified from "Other operating expense" to "Other operating income".
- Transport costs, amounting to Euro 4,272 thousand, have been reclassified from "Other operating expense" to "Supplies and goods"
- Costs for leases, rents, concessions and royalties have been reclassified as follows: fees were reclassified to "Concession fees" and rents, totaling Euro 8,230, to "Other operating expense".

#### **New standards and interpretations not yet applicable**

The table below lists the IFRS, interpretations, amendments to existing standards and interpretations or specific provisions contained in standards or interpretations approved by the IASB, showing those that were endorsed and not endorsed by the European Union as of the date of the preparation of these condensed interim consolidated financial statements.

Description	Endorsed by the EU at the reporting date	IASB Effective date
IFRS 9 Financial Instruments	NO	January 1, 2018
IFRS 14 Regulatory deferral accounts	NO	January 1, 2016
IFRS 15 Revenue from contracts with customers	NO	January 1, 2017
Amendments to IFRS 10, IFRS 12 and IAS 28: Investment Entities: Applying the consolidation exception	NO	January 1, 2016
Amendments to IAS 1: Disclosure Initiative	NO	January 1, 2016
Annual Improvements to IFRSs 2012–2014 Cycle	NO	January 1, 2016
Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	NO	January 1, 2016
Amendments to IAS 27: Equity Method in Separate Financial Statements	NO	January 1, 2016
Amendments to IAS 16 and IAS 41: Bearer Plants	NO	January 1, 2016
Amendments to IAS 16 and IAS 38: Clarification of Acceptable Methods of Depreciation and Amortisation	NO	January 1, 2016
Amendments to IFRS 11: Accounting for Acquisitions of Interests in Joint Operations	NO	January 1, 2016

The WDF Group is in the process of assessing the impact that the adoption of these standards could have on its financial statements. However, based on a preliminary analysis, no significant effects should arise from the application of the above mentioned accounting standards.

### **Structure, format and content of the condensed interim consolidated financial statements**

The WDF Group made the following choices regarding the presentation format and content of the condensed interim consolidated financial statements:

- (i) in the statement of financial position, current and non-current assets and liabilities are shown separately;
- (ii) in the income statement, costs and revenue are classified by nature;
- (iii) the statement of comprehensive income is presented separately;
- (iv) the statement of cash flows is presented using the indirect method.

The presentation formats used, as described above, are those most suitable to present the results of operations, financial position and cash flows of the WDF Group.

These condensed interim consolidated financial statements are presented in thousands of Euros, unless otherwise indicated.

### **Estimates**

For the preparation of the condensed interim consolidated financial statements, the significant judgments made by management in application of the group's accounting policies and the key sources of estimation uncertainty were the same as those that were applied during the course of the preparation of the consolidated financial statements as of and for the year ended December 31, 2014, to which reference should be made for additional information.

It should be noted that WDF Group has in place a number of contracts that include change of control clauses which may be activated as a result of the acquisition announced by Dufry AG as indicated in paragraph 2.6.3. In particular, the change of control clauses relate to certain concession agreements, the financing agreement and the Phantom Stock Option plan. The potential income statement and statement of financial position effects resulting from the application of the change of control clauses included in the concession contracts and the financing agreement, which cannot be quantified at this stage, were not taken into consideration for the purpose of the preparation of the interim condensed consolidated financial statements as of and for the six-month period ended June 30, 2015 considering that the acquisition was not yet finalised at the reporting date and the date of preparation of the financial statements. Conversely, the determination of the fair value of the Phantom Stock Option plan implied the identification of a target price to be used in the scenario of a change of control, assuming, as such, that the change of control will likely occur.

### **Translation of the financial statements of foreign entities**

Below are the main exchange rates used to translate the financial statements of the main subsidiaries with a functional currency other than the Euro:

	2015		2014		
	Rate on June 30	Average rate for the first six months	Rate on December 31	Rate on June 30	Average rate for the first six months
US dollar	1.1189	1.1158	1.2141	1.3658	1.3703
British pound	0.7114	0.7323	0.7789	0.8015	0.8214
Canadian dollar	1.3839	1.3774	1.4063	1.4589	1.5029
Mexican peso	17.5504	16.8941	17.8975	17.7161	17.9686

### **2.6.2. Scope of consolidation**

The consolidation scope during the first half of 2014 included Palacios y Museos S.L.U and its subsidiaries, sold in September 2014, and did not include the effects of the acquisition in October 2014 of the Finnair stores acquired by the subsidiary WDFG Helsinki Oy.

There were no changes in the consolidation scope during the six-month period ended June 30, 2015 compared to December 31, 2014, except for the acquisition of the US Retail additional stores, as better described below:

These changes in the consolidation scope did not have any significant effect for comparison purposes.

For a complete list of the WDF Group's subsidiaries at June 30, 2015, please see Annex 1.

#### **The acquisition of Atlanta, Oakland and Empire State**

In July 2013, World Duty Free Group US Inc (a subsidiary of WDF S.p.A.) and WDFG SAU (also a subsidiary of WDF S.p.A.) entered into a purchase agreement with HMS Host Corporation and its subsidiary Host International Inc (both subsidiaries of Autogrill S.p.A., a related party of the Group) in relation to the sale of 248 convenience stores located in 29 US airports (the "US Retail Division"). The agreement considered the payment of the purchase price plus a potential adjustment based on the Net Working Capital ("NWC") of the business activities at the transfer date. Most of the business activities were transferred in September 2013. In the first quarter of 2014, the Group made a payment of Euro 12.3 million in connection with the adjustment based on the NWC of the business activities transferred in 2013, thereby reducing the cash flows from operations, since this balance was included in the caption "Trade Payables" of the consolidated statement of financial position as of December 31, 2013.

Some business activities under the agreement were transferred to the WDF Group in subsequent closings once the necessary authorizations were granted by the landlords. In February 2015, the Board of Directors of WDF S.p.A. approved the acquisition of the business activities which had still not been transferred. The purchase price agreed was USD 19 million plus an adjustment in connection with the NWC of the business activities transferred at the acquisition date amounting to USD 8.0 million. This transfer became effective as of February 28, 2015. The payment of the purchase price and the NWC adjustment are subject to a 5% retention guarantee. The payment of the purchase price and NWC adjustment (net of the 5% retention guarantee) was made in the first half of 2015.

The acquisition in 2015 of the new business activities of the US Retail Division is a business combination under common control. The difference between the consideration paid and the net assets transferred has been recorded at the acquisition date as a decrease in equity for an amount of USD 8.7 million (Euro 8.0 million).

The table that follows summarises the assets and liabilities of the US Retail Division transferred on February 28, 2015.

<i>In thousands of USD</i>	<b>Assets and liabilities acquired</b>
Property, plant and equipment	9,593
Intangible assets	3,173
<b>A) Non-current assets</b>	<b>12,766</b>
Cash and cash equivalents	192
Inventories	5,053
Trade receivables and other assets	4,673
Trade payables and other liabilities	(1,868)
<b>B) Net working capital</b>	<b>8,050</b>
<b>C) Other non current non-financial assets and liabilities</b>	<b>(482)</b>
<b>D) Net invested capital (A+B+C)</b>	<b>20,334</b>
Equity attributable to the owners of the parent	18,400
Equity attributable to non-controlling interests	1,934
<b>E) Equity</b>	<b>20,334</b>
Acquisition cost	27,050
Effect on consolidated equity	(8,650)

### 2.6.3. Binding agreement for the sale to Dufry of the stake held by Edizione in World Duty Free S.p.A.

On March 28 2015, Edizione S.r.l. (“Edizione”), Schematrentaquattro S.p.A. (“Schema34”) – a company entirely controlled by Edizione - and Dufry A.G. (“Dufry”) announced that they had entered into a binding agreement for the acquisition by Dufry of the entire interest of Schema34 in WDF S.p.A., equal to 50.1% of its share capital. The price agreed was Euro 10.25 per share.

The closing of the transaction was subject to approval by Dufry’s shareholders for a share capital increase aimed at partially financing the transaction and to approval by the various competent antitrust authorities.

On April 29 2015, Dufry announced that its shareholders’ meeting had approved the aforementioned share capital increase, which was completed on June 29, 2015.

Following the closing of the acquisition of the 50.1% interest held by Schema34, Dufry will launch a mandatory tender offer for the remaining 49.9% outstanding WDF shares.

The closing of the transaction will trigger a change of control clause included in some concession contracts that may give landlords the right to terminate the concessions when certain conditions occur.

In addition, the financing agreement for Euro 1,250 million underwritten by WDF and a banking syndicate in November 2014 establishes that should a change of control occur, the lenders shall negotiate for a period not exceeding 30 days from the “Change of Control” date to determine whether the facilities under the loan agreement can continue. On 29 July 2015, the syndicate of banks gave their consent to change such period to 120 days. At the end of such period, any lender not agreeing to continue the facility may require the early repayment and cancellation of the corresponding portion of the credit line.

Dufry has announced that it intends to initially fund the acquisition of the Company and refinance its debt via a fully committed bridge facility of Euro 3.6 billion underwritten by a banking syndicate, of which at least Euro 2.1 billion will be refinanced through the above mentioned share capital increase, and up to Euro 1.5 billion through long-term debt instruments.

### 2.6.4. Inventories

Inventories as of June 30, 2015 are Euro 210,667 thousand compared to Euro 185,243 thousand as of December 31, 2014. This increase is mainly due to the trend of the exchange rates, the incorporation of the

new business activities in Atlanta, Oakland and the Empire State Building and the higher stock levels required to cover the summer season.

#### **2.6.5. Property, plant and equipment**

Property, plant and equipment is Euro 193,200 thousand as of June 30, 2015 compared to Euro 174,397 thousand as of December 31, 2014. This increase was mainly due to the trend of the exchange rates and the contribution of the new activities acquired in Atlanta, Oakland and the Empire State Building.

Increases due to new investments were basically offset by the depreciation and impairment losses recorded in the first half of 2015.

Property, plant and equipment allocated to the stores in Düsseldorf has been fully impaired, as a result of the review of the projections of the concession carried out in June 2015. The impairment amounts to circa Euro 9.2 million.

#### **2.6.6. Goodwill**

Goodwill as of June 30, 2015 is Euro 714,953 thousand compared to Euro 659,236 thousand as of December 31, 2014. This increase was due mainly to the trend of exchange rates and to the recognition of goodwill amounting to Euro 2,601 thousand, allocated by the common parent to the business activities acquired in Atlanta, Oakland and the Empire State Building. In this regard, the amount of goodwill relating to such under common control acquisition is equal to the amount that was included in the consolidated financial statements of the ultimate parent.

The economic and financial trends noted during the first half of 2015 and the updated forecasts of future macroeconomic trends are consistent with the assumptions used to test the recoverability of goodwill in the preparation of the annual report at December 31, 2014. Therefore, no indicators of potential impairment have been identified and no specific impairment tests have been run with regard to this item.

#### **2.6.7. Other intangible assets**

Other intangible assets (composed of Concessions and Licenses and Trademarks, mainly) are Euro 524,087 thousand as of June 30, 2015 compared to Euro 527,668 thousand as of December 31, 2014. This decrease was mainly due to the amortization recorded in the first half of 2015, partially offset by the trend of the exchange rates.

#### **2.6.8. Trade payables-current**

Trade payables-current as of June 30, 2015 are Euro 374,823 thousand compared to Euro 280,950 thousand as of December 31, 2014. This increase is mainly due to the trend of the exchange rates and the impact of a higher level of inventory as a result of the Summer holidays season.



### **2.6.9. Employee benefits**

#### **“Phantom Stock Option Plan 2014”**

In order to implement the incentive plan based on phantom stock options named “2014 Phantom Stock Option Plan” (the “Plan”), which was approved by the shareholders’ meeting of WDF S.p.A. on May 14, 2014, the board of directors of WDF S.p.A., in separate meetings held on February 18, 2015 and February 27, 2015, upon the proposal from the Human Resources committee, resolved to proceed with the implementation of the second wave of the Plan, allocating a total of 1,792,929 and 1,077,663 options, respectively, and identifying beneficiaries among employees and executive directors holding key roles in the Company and its subsidiaries pursuant to art. 2359 of the Italian Civil Code (the “Subsidiaries”) which are strategically important or part of the management of the company and its subsidiaries from the point of view of value creation.

In accordance with the criteria established by the regulation of the Plan, the assignment value of each option for the second wave was determined by the Board of Directors on the aforementioned dates at Euro 9.22 and Euro 9.62, respectively, corresponding to the arithmetic average of the closing prices of the Company's shares on the electronic stock exchange organised and managed by Borsa Italiana S.p.A., in the trading days between January 17, 2015 and February 17, 2015 (in the first case) and between January 26, 2015 and February 26, 2015 (in the second case).

The options thus granted will vest and therefore become exercisable upon the achievement of a minimum share price performance target for the three-year vesting period and under conditions specified in the 2014 Phantom Stock Option Plan rules.

As described in the accounting policies of the 2014 annual consolidated financial statements, the liability for the plan is measured at each reporting date and at the settlement date based on the fair value of the share appreciation rights. The measurement is carried out by independent experts. Due to the acquisition announcement made by Dufry (refer to note 2.6.3 for more information), the liability has been measured based on the target price of the options to be considered under the hypothesis of change of control, in accordance with the stock option plan regulation.

The Group recorded personnel expenses of Euro 2,663 thousand in the first half of 2015 in connection with the Plan (Euro 50 thousand in the first half of 2014).

#### **Defined benefit plans**

As of June 30, 2015 an actuarial valuation was carried out for the defined benefit pension plan in the UK. The deficit amounts to Euro 24,385 thousand, an increase of Euro 2,575 thousand compared to December 31, 2014. The movement is due mainly to increases in the assumptions for the discount rate and inflation expectations, although this has been partly offset by returns on plan assets exceeding the discount rate.

The remaining defined benefit plans, which are not-significant, have been accounted for using the actuarial estimates made upon preparation of the previous year's annual consolidated financial statements.

#### **Reorganisation and restructuring plan**

Following the guidelines set in the three-year budget approved by the board of directors in January 2015, the group is carrying out a reorganization and restructuring process with the purpose of integrating its corporate structures in the UK and Spain.

In this respect, the consultation process with employees, trade union representatives and elected employee representatives has been completed in both countries.

The group has accrued Euro 9.2 million in the first half of 2015 in connection with the process described above. Of this amount, Euro 5.1 million correspond to the indemnities to be paid directly to the employees in UK and Spain at the leaving date and Euro 0.6 million payable to the Spanish Social Security Institute. Additionally, Euro 3.5 million payable to the Public Treasury in accordance with Spanish legislation on collective redundancies have been included as “employee benefits” under non-current liabilities in the statement of financial position as of June 30, 2015.



### 2.6.10. Provisions for risks and charges

Provisions for risks and charges (current and non-current) amount to Euro 51,549 thousand as of June 30, 2015 compared to Euro 31,121 thousand as of December 31, 2014. In the first half of 2015, the Group recorded an increase of Euro 20.3 million in the provision for onerous contract in relation to its concession in Düsseldorf airport, as a result of the review of the projections of this contract carried out in June 2015. The increase is offset by an utilization of Euro 3.3 million to offset the net costs incurred by the semester to fulfill the above mentioned concession contract. The remaining change in the balance corresponds mainly to the trend of the exchange rates. The above mentioned accrual to the provision for onerous contract, net of releases is classified in "other operating expenses".

### 2.6.11. Concession fees,

The income statement line item "Concession fees – contractual fees" includes: i) the variable concession fees for the period and ii) if any, the portion of minimum guaranteed fees payable for the whole year calculated proportionally to the variable fees of the period as compared to the variable fees expected for the whole year.

The income statement line item "Concession fees – linearization" includes, as already extensively disclosed in the consolidated financial statements as of and for the year ended December 31, 2014, the difference between the average minimum guaranteed amounts relating to Lots 1 and 2 of the AENA agreements, for the period from December 1, 2014 to the expiration of the contracts (October 31, 2020), and the amounts recognised during the period for such contracts in the line item "Concession fees – contractual fees". The corresponding liability is shown under the caption "Trade payables-non-current" in the Statement of Financial Position

### 2.6.12. Basic and diluted earnings per share

Basic earnings per share are calculated based on the weighted average number of ordinary shares outstanding during the period, excluding treasury shares from the denominator.

Diluted earnings per share are calculated by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, as defined above, to account for the effects of all potentially dilutive ordinary shares. As of June 30, 2015, WDF S.p.A. has no potentially dilutable ordinary shares.

The computation details are provided below:

	For the six-month period ended 30 June	
	2015	2014
Profit/(loss) for the period attributable to owners of the parent (in thousands of Euro)	(56,733)	25,316
Number of shares (in units)	254,520,000	254,520,000
Basic and diluted earnings per share (in Euro cents)	(22.29)	9.95

### 2.6.13. Net financial position

In accordance with the requirements of the Consob Communication of July 28, 2006 and consistent with the ESMA/2011/81 Recommendation, a breakdown of net financial position as of June 30, 2015 and December 31, 2014 is provided below:

<i>In thousands of Euro</i>	30.06.2015		31.12.2014		Change
		of which related parties		of which related parties	
A) Cash on hand	3,913	-	3,104	-	809
B) Cash equivalents	36,852	-	49,992	-	(13,140)
<b>D) Cash and cash equivalents (A+B)</b>	<b>40,765</b>	<b>-</b>	<b>53,096</b>	<b>-</b>	<b>(12,331)</b>
<b>E) Current financial assets</b>	<b>28,376</b>	<b>-</b>	<b>15,155</b>	<b>-</b>	<b>13,221</b>
F) Bank loans and borrowings, current	(52,104)	-	(40,000)	-	(12,104)
H) Other financial liabilities	(4,199)	(864)	(3,943)	-	(256)
<b>I) Current financial position (F+H)</b>	<b>(56,303)</b>	<b>(864)</b>	<b>(43,943)</b>	<b>-</b>	<b>(12,360)</b>
<b>J) Net current financial position (I+E+D)</b>	<b>12,838</b>	<b>(864)</b>	<b>24,308</b>	<b>-</b>	<b>(11,470)</b>
K) Bank loans and borrowings, non current	(947,070)	-	(991,032)	-	43,962
M) Other financial liabilities, non current	(2,335)	-	(2,927)	-	592
<b>N) Non-current financial position (K+M)</b>	<b>(949,405)</b>	<b>-</b>	<b>(993,959)</b>	<b>-</b>	<b>44,554</b>
<b>O) Net financial position (J+N)*</b>	<b>(936,567)</b>	<b>(864)</b>	<b>(969,651)</b>	<b>-</b>	<b>33,084</b>
P) Non-current financial assets	-	-	125	-	(125)
<b>Net financial position (O+P)</b>	<b>(936,567)</b>	<b>(864)</b>	<b>(969,526)</b>	<b>-</b>	<b>32,959</b>

\* As defined by CONSOB communication of July 28, 2006 and ESMA/2011/81 Recommendation

### 2.6.14. Fair value estimation

For financial reporting purposes, fair value measurements are categorised into levels based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurements in its entirety, which are described as follows:

- Level 1 – quoted prices (unadjusted) on active markets for identical assets or liabilities;
- Level 2 – inputs other than quoted prices included within level 1 that are observable for the asset and liability, either directly (prices) or indirectly (derived from prices);
- Level 3 – inputs for assets and liabilities that are not based on observable market data (unobservable inputs).

There were no changes in measurement techniques during the periods. These techniques are described in the 2014 Annual Report.

In 2015, the AENA advance payments and security deposits have been transferred from level 2 to level 3 since AENA became a listed entity on the Spanish Stock Market in the first quarter of 2015; previously AENA was a fully-state-owned entity and the credit rating of Spain was used as a reference.

The following tables provide a breakdown of those financial instruments showing their carrying amounts and their fair values.

<i>In thousands of Euro</i>	Carrying amount		Fair value			
			30.06.2015		31.12.2014	
	30.06.2015	31.12.2014	Level 2	Level 3	Level 2	Level 3
<b>Other financial assets</b>						
AENA advance payment, current and non current	238,706	252,632	-	261,031	259,768	-
Security deposits, non current	23,260	22,910	-	25,621	22,139	-
Exchange rate derivatives, current	1,047	1,901	1,047	-	1,901	-
<b>Bank loans and borrowings</b>						
Syndicated loan	947,499	988,235	-	944,571	-	987,856
<b>Other financial liabilities</b>						
Exchange rate derivatives, current	3,335	3,943	3,335	-	3,943	-
Interest rate derivatives, non current	2,335	2,927	2,335	-	2,927	-

The carrying amount of all the other financial instruments not shown in the tables above is considered to be a reasonable approximation of their fair value.

The Group has not recognized financial instruments that should be classified in level 1 and, except for those included in the table above and classified in level 3, all the financial assets and liabilities of the Group are classified in level 2.

(a) Financial instruments in level 2

Excluding derivatives, level 2 financial instruments are measured at amortized cost.

The fair value of the interest rate swaps is calculated as the present value of the estimated future cash-flows based on observable market yield curves. The credit value adjustment is based, as far as possible, on directly observable market credit spreads for the respective counterparts. The debit value adjustment is determined by estimating the group's own credit rating based on several representative financial ratios as well as on benchmarking analyses. Adjustments for both own credit risk and counterpart credit risk can be considered as not significant as of June 30, 2015.

The fair values of the AENA upfront payment and guarantee deposits as of December 31, 2014, are calculated as the present value of the estimated future cash flows based on observable market yields for the counterparty.

(b) Financial instruments in level 3

The fair value of the loan has been estimated by discounting the future cash flows using observable risk free market interest rates plus a spread for the group's own credit risk. The own credit risk spread is obtained by estimating the group's own credit rating based on several representative financial ratios as well as on benchmarking analyses

The fair value of the AENA advance payment and security deposits as of June 30, 2015 is calculated by discounting the future cash flows using the credit-risk-adjusted interest rate curve. The credit rating corresponds to the rating that Moody's and Fitch have assigned to AENA as of June 2015. As of June 30, 2015 the fair value of these assets is above the carrying amount. This is mainly due to the decrease in market interest rates since initial recognition.

## 2.6.15. Segment reporting

The table below provides information about the Group's operating segments as of June 30, 2015.

The WDF Group operates in four geographical segments which coincide with the operating segments: United Kingdom, Rest of Europe, Americas and Asia and Middle East, which coincide with the operating segments.

The relevant disclosures concerning the operating segments for the current and comparative periods are shown below.

<i>In thousands of Euro</i>	For the six-month period ended 30 June									
	United Kingdom		Rest of Europe		Americas		Asia and Middle East		Total	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
Revenue	528,935	461,042	382,512	302,727	285,821	200,674	97,635	82,482	1,294,903	1,046,925
Other operating income	1,988	1,520	9,909	7,425	3,768	2,908	1,652	2,518	17,317	14,371
<b>Total revenue and other operating income</b>	<b>530,923</b>	<b>462,562</b>	<b>392,421</b>	<b>310,152</b>	<b>289,589</b>	<b>203,582</b>	<b>99,287</b>	<b>85,000</b>	<b>1,312,220</b>	<b>1,061,296</b>
Depreciation, amortization and impairment losses on property, plant, equipment and intangible assets	(21,157)	(17,278)	(34,401)	(19,509)	(9,890)	(6,613)	(5,192)	(4,245)	(70,640)	(47,645)
<b>Operating profit/ (loss)</b>	<b>40,323</b>	<b>45,835</b>	<b>(87,803)</b>	<b>(3,233)</b>	<b>11,063</b>	<b>7,288</b>	<b>7,546</b>	<b>8,807</b>	<b>(28,871)</b>	<b>58,697</b>

<i>In thousands of Euro</i>	30.06.2015						31.12.2014					
	United Kingdom	Rest of Europe	Americas	Asia and Middle East	Not allocated	Total	United Kingdom	Rest of Europe	Americas	Asia and Middle East	Not allocated	Total
Goodwill	500,967	82,243	78,909	52,834	-	714,953	455,490	82,242	72,017	49,487	-	659,236
Other intangible assets	324,493	150,861	19,717	29,015	-	524,086	308,116	166,024	21,669	31,859	-	527,668
Property, plant and equipment	70,692	68,353	48,869	5,286	-	193,200	57,599	72,311	39,672	4,815	-	174,397
Investment property	-	5,115	-	9	-	5,124	-	5,628	-	8	-	5,636
Financial assets	62	28,563	(98)	5,414	-	33,941	843	29,261	243	5,030	-	35,377
<b>Non-current assets</b>	<b>896,214</b>	<b>335,135</b>	<b>147,397</b>	<b>92,558</b>	<b>-</b>	<b>1,471,304</b>	<b>822,048</b>	<b>355,466</b>	<b>133,601</b>	<b>91,199</b>	<b>-</b>	<b>1,402,314</b>
<b>Net working capital</b>	<b>(99,921)</b>	<b>(78,441)</b>	<b>33,720</b>	<b>(8,879)</b>	<b>-</b>	<b>(153,521)</b>	<b>(97,370)</b>	<b>(17,800)</b>	<b>19,500</b>	<b>(5,171)</b>	<b>-</b>	<b>(100,841)</b>
Other non-current non-financial assets and liabilities	(30,043)	133,472	614	10,497	(33,631)	80,909	(25,189)	211,073	1,129	9,972	(42,793)	154,192
<b>Net invested capital</b>	<b>766,250</b>	<b>390,166</b>	<b>181,731</b>	<b>94,176</b>	<b>(33,631)</b>	<b>1,398,692</b>	<b>699,489</b>	<b>548,739</b>	<b>154,230</b>	<b>96,000</b>	<b>(42,793)</b>	<b>1,455,665</b>

## 2.6.16. Seasonal pattern

WDF Group's revenue is closely related to the flow of travelers, which is highly seasonal in some locations. A breakdown of 2014 results by quarter is as follows:

<i>In million of Euro</i>	1st quarter	1st half	1st nine months	Full year
	2014	2014	2014	2014
Revenue	438.5	1,047.0	1,773.6	2,406.6
% on full year	18.2%	43.5%	73.7%	100.0%
Operating profit	12.7	58.7	118.9	129.9
% on full year	9.8%	45.2%	91.5%	100.0%
Pre-tax profit	1.9	38.2	99.8	97.0
% on full year	2.0%	39.4%	102.9%	100.0%
Profit attributable to the owners of the parent	1.3	25.3	68.9	34.9
% on full year	3.7%	72.5%	197.4%	100.0%

Due to the seasonal nature of the flow of travelers in some airports, different levels of revenue and operating profit are usually expected in the different quarters.

Activities such as school holidays, alongside Easter, Christmas and Ramadan holidays typically have influence on passenger volumes around those dates. The most important seasonal effect usually is the European summer holiday business, which typically leads the UK and Spain airport businesses to achieve a significant portion of their annual sales volumes in the third quarter alone. These sales seasonality effects lead to different levels of operating profits through each quarter, with the third quarter usually being the highest contributor to the full year's operating profit.

The above figures are merely indicative and they cannot be used to predict results.

#### **2.6.17. Contingent liabilities**

##### **Tax audit in Spain**

In March 2015 and in the context of the tax audit mentioned in the 2014 annual consolidated financial statements, to which reference is made, the subsidiary World Duty Free Group, S.A. (as legal successor due to the merger, of Word Duty Free Group, S.A.U.) reached an agreement with the Spanish Tax Authorities to adjust the corporate income tax returns of WDFG, S.A.U. for the years 2008 and 2009.

No outflow of resources from the group was derived from this agreement, but the amount of tax credits available to the group was reduced by Euro 5.9 million. This reduction had no impact on the condensed interim consolidated income statement for the six-month period ended June 30, 2015, since none of those tax credits had been capitalized as of December 31, 2014.

In June 2015 the Spanish tax authorities notified the commencement of a tax audit in relation to corporate income tax for 2010. Should a similar agreement to that described above be reached, to which this matter may be applicable, the remaining amount of tax credits could be further reduced, again with no impact on the consolidated income statement.

##### **Jordan**

As previously described in the 2014 consolidated financial statements of WDF S.p.A., Jordanian authorities are questioning the status of WDFG (through its subsidiary Aldeasa Jordan Ltd) as a "free zone" company starting from May 2012.

In this respect, WDFG is currently negotiating with the Jordanian authorities for the definitive right to operate as a "free zone" company in the Queen Alia International Airport in Amman and, as a result, to keep enjoying the tax benefits and exemptions associated with this status in exchange for certain fees that could total up to 9% of its sales in the Queen Alia Airport, payable to the so-called "Free Zone Corporation". Revenue from this airport represented 3.4% of WDFG's total revenue in 2014.

Although WDFG considers that it's possible that a payment of a fee to the free zone within the aforementioned terms will be necessary to keep operating in the Free Zone. WDFG deems it uncertain whether retrospective payment will be requested for the free zone from May 2012.

## 2.6.18. Related party transactions and other information

### 2.6.18.1. Related party transactions

All related party transactions are carried out in the Group's interest and at arm's length.

On February 27, 2015 the board of directors of World Duty Free approved the acquisition by its subsidiaries of three concessions to operate 45 stores, located in the Atlanta and Oakland airports and the Empire State Building in New York, from HMS Host Corporation and its subsidiary Host International Inc. – both subsidiaries of Autogrill S.p.A. For more information on this transaction refer to Note 2.6.2.

HMS Host Corporation and its subsidiary Host International Inc. as well as World Duty Free S.p.A. are subject to common control and therefore are related parties. The transfer of the remaining assets of the travel retail division which, given the size, qualifies as a "minor importance" transaction carried out by World Duty Free S.p.A., through its subsidiaries, has been examined by the board of directors of World Duty Free S.p.A., after the favorable and non-binding opinion of the company's related party transactions committee.

The tables below provide an overview of transactions with related parties.

#### *Transactions with Edizione S.r.l.*

<i>In thousands of Euro</i>	<b>Edizione S.r.l.</b>	
	<b>30.06.2015</b>	<b>31.12.2014</b>
<b>Statement of financial position</b>		
Other assets -current	52	52
Trade payables	(2)	(6)
Employee benefits	(51)	(95)

<i>In thousands of Euro</i>	<b>Edizione S.r.l.</b>	
	<b>2015</b>	<b>2014</b>
<b>Income statement</b>		
Operating expense*	(99)	(39)
<b>Statement of cash flows</b>		
Net cash flows used in operating activities	(148)	(68)

\* "Operating expense" includes "supplies and goods", "Personnel expense", "Concession fees" and "Other operating expense"

#### *Transactions with other related parties*

<i>In thousands of Euro</i>	<b>Autogrill S.p.A.</b>		<b>Autogrill catering UK Ltd</b>		<b>HMS Host</b>	
	<b>30.06.2015</b>	<b>31.12.2014</b>	<b>30.06.2015</b>	<b>31.12.2014</b>	<b>30.06.2015</b>	<b>31.12.2014</b>
<b>Statement of financial position</b>						
Trade receivables	-	38	-	-	521	-
Trade payables	(10)	(185)	-	-	(776)	-
Other liabilities, current	-	-	-	-	-	(2,477)
Other financial liabilities, current and non current	-	-	-	-	(864)	-

<i>In thousands of Euro</i>	<b>Autogrill S.p.A.</b>		<b>Autogrill catering UK Ltd</b>		<b>HMS Host</b>	
	<b>2015</b>	<b>2014</b>	<b>2015</b>	<b>2014</b>	<b>2015</b>	<b>2014</b>
<b>Income statement</b>						
Operating expense*	(8)	(123)	(150)	-	(2,087)	(2,165)
Net financial income / (expense)	-	-	-	-	(15)	(63)
<b>Statement of cash flows</b>						
Net cash flows used in operating activities	(151)	(2,805)	(150)	(168)	(11,730)	(13,831)
Net cash flows used in investing activities	-	-	-	-	(16,782)	-

\* "Operating expense" includes "supplies and goods", "Personnel expense", "Concession fees" and "Other operating expense"

As part of the acquisition of the US Retail Division, an agreement was executed for the provision by HMS Host Corporation to WDFG SAU and its subsidiaries of several services (including accounting, IT, personnel management services and other administrative support services) in order to allow WDF Group to effectively carry out the activities of the recently acquired US Retail Division. All services have now been terminated except for the provision of IT support, this will end following completion of the system migration expected at the end of July 2015.

The incidence of related party transactions on the statement of financial position, income statement and statement of cash flows of the WDF Group is reported below:

<i>In thousands of Euro</i>	<b>30.06.2015</b>		
	<b>Total related parties</b>	<b>Total Group</b>	<b>%</b>
<b>Statement of financial position</b>			
Other assets, current	52	70,022	0.07%
Trade receivables	521	54,838	0.95%
Trade payables	(787)	(374,823)	0.21%
Other liabilities, current	-	(47,022)	0.00%
Employee benefits	(369)	(31,800)	1.16%
Other financial liabilities, current and non current	(864)	(6,534)	13.23%

<i>In thousands of Euro</i>	<b>For the six-month period ending June 30, 2015</b>		
	<b>Total related parties</b>	<b>Total Group</b>	<b>%</b>
<b>Income statement</b>			
Revenue and other operating income	-	1,312,220	0.00%
Operating expense*	(2,662)	(1,515,258)	0.18%
Net financial expense	(15)	(9,011)	n.a
<b>Statement of cash flows</b>			
Net cash flows from / (used in) operating activities	(12,179)	146,641	n.a
Net cash flows used in investing activities	(16,782)	(59,154)	n.a
Net cash flows from / (used in) financing activities	-	(102,116)	n.a

\* "Operating expense" includes "supplies and goods", "Personnel expense", "Concession fees" and "Other operating expense"

## 2.6.18.2. Remuneration of directors and key management personnel

The following remuneration was accrued by members of the board of directors and key management personnel of WDF Group during the six month period ended June 30, 2015:

Name	Office	Term of office	Euro					Total
			Remuneration	Wages and salaries	Bonus and other incentives	Non monetary benefits	Stock Option plan	
Gianmario Tondato Da Ruos	Chairman	2013-2015	104,595	-	200,000	-	120,991	425,586
Eugenio Andrades	CEO	from 14.11.2014 to	217,345	225,000	950,000	69,317	188,614	1,650,276
Gianni Mion	Director	2013-2015	27,795	-	-	-	-	27,795
Paolo Roverato	Director	2013-2015	51,071	-	-	-	-	51,071
Linda Tyler-Cagni	Director	from 16.09.2013 to	40,633	-	-	-	-	40,633
Gilberto Benetton	Director	from 16.09.2013 to	28,995	-	-	-	-	28,995
Alberto De Vecchi	Director	from 16.09.2013 to	28,995	-	-	-	-	28,995
Laura Cioli	Director	from 16.09.2013 to	46,271	-	-	-	-	46,271
Carla Cico	Director	from 16.09.2013 to	40,633	-	-	-	-	40,633
<b>Total Directors</b>			<b>586,333</b>	<b>225,000</b>	<b>1,150,000</b>	<b>69,317</b>	<b>309,605</b>	<b>2,340,255</b>
Key management personnel			-	<b>1,042,633</b>	<b>2,327,932</b>	<b>149,853</b>	<b>1,089,634</b>	<b>4,610,052</b>
<b>Total</b>			<b>586,333</b>	<b>1,267,633</b>	<b>3,477,932</b>	<b>219,170</b>	<b>1,399,238</b>	<b>6,950,307</b>

The CEO's remuneration includes salary, bonuses paid under the annual incentive plan and bonuses accrued under the long-term incentive plan. Furthermore, the CEO's service agreement details benefits associated with relocation including housing allowance and associated local benefits whilst based in the UK office for a period of 24 months from appointment to the post of CEO.

As CEO of WDF S.p.A., Mr. Andrades is entitled to receive the remuneration for the role of CEO, amounting to a gross total of Euro 450,000 per annum.

The CEO's contract states that in case of resignation with just cause or in case of dismissal without just cause, the group shall pay an indemnification of about Euro 1.5 million. In the event of discontinuation of office, the CEO shall retain the right to variable compensation under the incentive plans, subject to the achievement of the targets and satisfying any other conditions stated in the plans, during the relevant period of time.

In addition, the CEO will receive an incentive of Euro 750,000 upon successful completion of any extraordinary transaction involving a change of control, and in the event that this extraordinary transaction is completed by December 2015.

A significant portion of the variable compensation received by the CEO and by key management personnel is tied to the achievement of specific targets established in advance by the board of directors, by virtue of their participation in management incentive plans. In particular, the CEO and key management personnel participated during the reporting period in a bonus system involving financial targets for the group and/or the relevant business unit, as well as individual objectives. Furthermore, the bonus system is based on a combination of annual and three year objectives that ensure executives are incentivized for the long term value creation of the group.



### **2.6.19. Fees of the statutory auditors**

Statutory auditors' fees for the six-month period ended June 30, 2015 are as follows:

Name	Office	Term of office	Euro		Total
			Fees	Other remuneration	
Marco Giuseppe Maria Rigotti	Chairman	2013-2015	40,911	7,438	<b>48,349</b>
Patrizia Paleologo Oriundi	Standing auditor	2013-2015	27,274	4,959	<b>32,233</b>
Massimo Catullo	Standing auditor	2013-2015	27,274	4,959	<b>32,233</b>

Other remuneration refers to the fees as members of the supervisory body as per Italian Legislative Decree 231/01.

### **2.6.20. Significant non-recurring events and transactions**

In the first half of 2015 there were no significant non-recurring events or transactions as defined by Consob's Resolution 15519 and Communication DEM/6064293.

### **2.6.21. Atypical or unusual transactions**

No atypical or unusual transactions, as defined by Consob Communications DEM/6037577 of April 28, 2006 and DEM/6064293 of July 28, 2006, were performed in the first half of 2015.

### **2.6.22. Events after the reporting period**

No events have occurred after the reporting date which would have required an adjustment to the amounts reported or that would have required additional disclosures in these notes.

### **2.6.23. Authorization for publication**

The board of directors authorized the publication of these condensed interim consolidated financial statements during the meeting held on July 30, 2015.

## Annex 1

### List of consolidated subsidiaries

Company	Registered office	Currency	Share capital	% held at June 30, 2015	% held at December 31, 2014	Shareholders
<b>PARENT</b>						
World Duty Free, S.p.A.	Novara	EUR	63,720,000	50.10%	50.10%	Schematentaquattro, S.p.A.
<b>COMPANIES CONSOLIDATED LINE-BY-LINE</b>						
World Duty Free Group, S.A. (formerly World Duty Free Group España, S.A.)	Madrid	EUR	19,831,699	99.89%	99.93%	World Duty Free, S.p.A.
Aldeasa Chile, Limitada	Santiago de Chile	USD	2,516,819	100.00%	100.00%	World Duty Free Group, S.A.
Sociedad de Distribución Comercial Aeroportuaria de Canarias, S.L.	Telde (Gran Canaria)	EUR	667,110	60.00%	60.00%	World Duty Free Group, S.A.
Aldeasa México, S.A. de C.V.	Cancún	PXM	60,962,541	99.99%	99.99%	World Duty Free Group, S.A.
Prestadora de Servicios en Aeropuertos, S.A. de C.V.	Cancún	PXM	50,000	0.01%	0.01%	WDFG UK Holdings Limited
Aldeasa Cabo Verde, S.A.	Ilha do Sal (Cabo Verde)	CVE	6,000,000	99.99%	99.99%	World Duty Free Group, S.A.
				0.01%	0.01%	WDFG UK Holdings Limited
Aldeasa Italia S.L.R.	Naples	EUR	10,000	100.00%	100.00%	World Duty Free Group, S.A.
Aldeasa Duty Free Comercio e Importación de Productos LTDA	Sao Paulo	BRL	1,560,000	99.99%	99.99%	World Duty Free Group, S.A.
				0.01%	0.01%	WDFG UK Holdings Limited
Aldeasa Jamaica Ltd	St James (Jamaica)	USD	280,000	100.00%	100.00%	World Duty Free Group, S.A.
WDFG Germany GmbH	Düsseldorf	EUR	250,000	100.00%	100.00%	World Duty Free Group, S.A.
WDFG Italia, S.r.l. (AR) in liquidation	Rome	EUR	10,000	100.00%	100.00%	World Duty Free Group, S.A.
Cancover Uno S.L.U.	Madrid	EUR	3,010	100.00%	100.00%	WDFG UK Holdings Limited
WDFG Vancouver LP	Vancouver	CAD	9,500,000	99.99%	99.99%	Cancover Uno S.L.U.
				0.01%	0.01%	WDFG Canada INC
WDFG Canada INC	Vancouver	CAD	1,000	100.00%	100.00%	Cancover Uno S.L.U.
Aldeasa Jordan Airport Duty Free Shops	Amman	USD	705,218	100.00%	100.00%	WDFG UK Holdings Limited
WDFG US, Inc.	Delaware	USD	165,842,137	100.00%	100.00%	WDFG UK Holdings Limited
World Duty Free US, Inc.	Orlando	USD	1,400,000	100.00%	100.00%	WDFG US, Inc.
Aldeasa Atlanta, LLC	Atlanta	USD	1,672,000	100.00%	100.00%	WDFG US, Inc.
Aldeasa Atlanta JV	Atlanta	USD	-	51.00%	51.00%	Aldeasa Atlanta, LLC
				25.00%	25.00%	WDFG US, Inc.
Aldeasa Curaçao N.V.	Curacao	USD	500,000	100.00%	100.00%	WDFG UK Holdings Limited
World Duty Free Group Lanka Pvt, Ltd (formerly Autogrill Lanka, Ltd.)	Colombo (Sri Lanka)	SLR	30,000,000	99.95%	99.95%	WDFG UK Holdings Limited
Alpha-Kreol (India) Pvt Ltd	Mumbai	INR	100,000	50.00%	50.00%	WDFG UK Holdings Limited
Airport Retail Pvt Limited	Mumbai	INR	601,472,800	50.00%	50.00%	Alpha Airports Retail Holdings Pvt
				50.00%	50.00%	WDFG UK Holdings Limited
WDFG Helsinki Oy	Vantaa (Finland)	EUR	2,500	100.00%	100.00%	World Duty Free Group, S.A.
WDFG UK Holdings Limited	London	GBP	12,484,397	100.00%	100.00%	World Duty Free Group, S.A.
WDFG GB Limited	London	GBP	1,000	100.00%	100.00%	WDFG UK Holdings Limited
WDFG UK Limited	London	GBP	360,000	100.00%	100.00%	WDFG UK Holdings Limited
WDFG Holdings UK Pension Trustees Limited	London	GBP	100	100.00%	100.00%	WDFG UK Limited
Alpha Retail Ireland Ltd	Dublin	EUR	1	100.00%	100.00%	WDFG UK Limited
WDFG Jersey Limited	Jersey	GBP	4,100	100.00%	100.00%	WDFG UK Limited
Alpha Airports Retail Holdings Pvt Limited	Mumbai	INR	-	100.00%	100.00%	WDFG UK Holdings Limited
WDFG North America, LLC	Delaware	USD	72,047,935	100.00%	100.00%	WDFG US, Inc.
WDFG-Howell-Mickens, Terminal A Retail II, LLC	Delaware	USD	-	65.00%	65.00%	WDFG North America, LLC
WDFG-Love Field Partners III, LLC	Delaware	USD	-	51.00%	51.00%	WDFG North America, LLC
WDFG-SPI DEN Retail, LLC	Delaware	USD	-	75.00%	75.00%	WDFG North America, LLC
WDFG JV Holdings, LLC	Delaware	USD	-	100.00%	100.00%	WDFG North America, LLC
AIRSIDE E JV	n/a	USD	-	50.00%	50.00%	WDFG JV Holdings, LLC
WDFG-Tinsley JV	n/a	USD	-	84.00%	84.00%	WDFG JV Holdings, LLC
WDFG PROSE JV II	n/a	USD	-	70.00%	70.00%	WDFG JV Holdings, LLC
WDFG-ELN MSP Terminal 2 Retail, LLC	Delaware	USD	-	90.00%	90.00%	WDFG JV Holdings, LLC
Houston 8-WDFG JV	n/a	USD	-	60.00%	60.00%	WDFG JV Holdings, LLC
WDFG Bush Lubbock Airport JV	n/a	USD	-	90.00%	90.00%	WDFG JV Holdings, LLC
WDFG Adecco JV	n/a	USD	-	70.00%	70.00%	WDFG JV Holdings, LLC
WDFG-Howell-Mickens JV	n/a	USD	-	65.00%	65.00%	WDFG JV Holdings, LLC
WDFG-Solai MDW Retail, LLC	Delaware	USD	-	67.00%	67.00%	WDFG JV Holdings, LLC
WDFG-Diversified JV	n/a	USD	-	90.00%	90.00%	WDFG JV Holdings, LLC
WDFG-Java Star JV	n/a	USD	-	50.01%	50.01%	WDFG JV Holdings, LLC
WDFG-Howell Mickens Terminal A Retail I JV	Delaware	USD	-	65.00%	65.00%	WDFG JV Holdings, LLC
Phoenix-WDFG JV	n/a	USD	-	70.00%	70.00%	WDFG JV Holdings, LLC
WDFG-Houston 8 Terminal E, LLC	Delaware	USD	-	60.00%	60.00%	WDFG JV Holdings, LLC
WDFG-Chelsea JV 1	n/a	USD	-	65.00%	65.00%	WDFG JV Holdings, LLC
WDFG-Love Field Partners II, LLC	Delaware	USD	-	51.00%	51.00%	WDFG JV Holdings, LLC
WDFG-DFW AF, LLC	Delaware	USD	-	50.01%	50.01%	WDFG JV Holdings, LLC
WDFG-Houston 8 San Antonio JV	n/a	USD	-	63.00%	63.00%	WDFG JV Holdings, LLC
WDFG Miami Airport Retail Partners JV	n/a	USD	-	70.00%	70.00%	WDFG JV Holdings, LLC
WDFG-Howell Mickens JV III	n/a	USD	-	51.00%	51.00%	WDFG JV Holdings, LLC
WDFG-DMV DTW Retail LLC	Delaware	USD	-	100.00%	79.00%	WDFG JV Holdings, LLC
WDFG Detroit & Partners LLC	Delaware	USD	-	80.00%	80.00%	WDFG North America, LLC
WDFG France SNC	Neuilly Sur Seine	EUR	5,000	99.00%	99.00%	WDFG UK Holdings Limited
				1.00%	1.00%	WDFG UK Limited
WDFG-Stellar TPA 1 LLC	Delaware	USD	-	70.00%	70.00%	WDFG North America, LLC
WDFG CA LLC	Delaware	USD	-	65.00%	65.00%	WDFG North America, LLC
WDFG-Houston 8 2014, LLC	Delaware	USD	-	60.00%	-	WDFG North America, LLC
WDFG-Branch McGowen HOU, LLC	Delaware	USD	-	64.00%	-	WDFG North America, LLC
WDFG LTL ATL JV, LLC	Delaware	USD	-	70.00%	-	WDFG North America, LLC
WDFG TAC ATL Retail, LLC	Delaware	USD	-	86.00%	-	WDFG North America, LLC
WDFG Shellis Atlanta JV	Delaware	USD	-	70.00%	-	WDFG North America, LLC
HSTA JV	Delaware	USD	-	99.00%	-	WDFG North America, LLC
WDFG-Transglobal TPA LLC	Delaware	USD	-	70.00%	-	WDFG North America, LLC

## Statement of the CEO and Manager in charge of financial reporting

### STATEMENT

about the condensed interim consolidated financial statements  
pursuant to art. 81-ter of Consob Regulation 11971  
of 14 May 1999 (as amended)

1. We, the undersigned, Eugenio Andrades as Chief Executive Officer and David Jiménez-Blanco as Manager in charge of financial reporting of World Duty Free S.p.A., hereby declare, including in accordance with art. 154-bis (3) and (4) of Legislative Decree no. 58 of 24 February 1998:
  - the adequacy of, in relation to the characteristics of the business; and
  - due compliance with the administrative and accounting procedures for the preparation of the condensed interim consolidated financial statements during the first half of 2015.
2. No significant findings have come to light in this respect.
3. We also confirm that:
  - 3.1 the condensed interim consolidated financial statements:
    - a) have been prepared in accordance with the applicable International Financial Reporting Standards endorsed by the European Union pursuant to Regulation 1606/2002/EC of the European Parliament and the Council of 19 July 2002;
    - b) correspond to the ledgers and accounting entries;
    - c) provide a true and fair view of the financial position and results of operations of World Duty Free S.p.A. and of companies included in the consolidation.
  - 3.2 The directors' report includes a reliable description of the significant events during the first half of the year and of their effects on the condensed interim consolidated financial statements, along with a description of the main risks and uncertainties for the remaining six months of the year. The directors' report also includes a reliable disclosure of related party transactions.

Milan, July 30, 2015

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Eugenio Andrades  
Chief Executive Officer  
  
(signed on the original)

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David Jiménez-Blanco  
Manager in charge of  
financial reporting  
  
(signed on the original)



**KPMG S.p.A.**  
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**(Translation from the Italian original which remains the definitive version)**

## **Report on review of condensed interim consolidated financial statements**

To the Shareholders of  
World Duty Free S.p.A.

### **Introduction**

We have reviewed the accompanying condensed interim consolidated financial statements of the World Duty Free Group, comprising the statement of financial position, income statement, statement of comprehensive income, statement of changes in equity, statement of cash flows and notes thereto, as at and for the six months ended 30 June 2015. The directors of World Duty Free S.p.A. are responsible for the preparation of these condensed interim consolidated financial statements in accordance with the International Financial Reporting Standard applicable to interim financial reporting (IAS 34), endorsed by the European Union. Our responsibility is to express a conclusion on these condensed interim consolidated financial statements based on our review.

### **Scope of review**

We conducted our review in accordance with Consob (the Italian Commission for Listed Companies and the Stock Exchange) guidelines set out in Consob resolution no. 10867 dated 31 July 1997. A review of condensed interim consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing as adopted in Italy (ISA Italia) and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion on the condensed interim consolidated financial statements.

### **Conclusion**

Based on our review, nothing has come to our attention that causes us to believe that the condensed interim consolidated financial statements of the World Duty Free Group as at and for the six months ended 30 June 2015 have not been prepared, in all material respects, in accordance with the International Financial Reporting Standard applicable to interim financial reporting (IAS 34), endorsed by the European Union.

Milan, 5 August 2015

KPMG S.p.A.

(signed on the original)

Stefano Azzolari  
Director